

COLUMBUS STATE COMMUNITY COLLEGE
550 East Spring Street
Columbus, Ohio 43216

MINUTES

BOARD OF TRUSTEES MEETING
Thursday, January 25, 2007

CALL TO ORDER:

The regularly scheduled meeting of the Board of Trustees of the Columbus State Community College held on Thursday, January 25, 2007, was called to order by Chairperson Finn in the Board Room of Franklin Hall at 6:05 p.m.

ROLL CALL:

Present: Dr. Susan C. Finn, Chairperson
Ms. Paula Inniss
Ms. Suzanne Stilson Edgar
Mr. Jeff Scheiman
Mr. Michael C. Keller
Mr. William Dolan
Mr. William Antonoplos

Absent: Mr. Michael Flowers
Ms. Priscilla Mead

CERTIFICATION OF COMPLIANCE:

President M. Valeriana Moeller (Board Secretary) stated that the record should show that notice of this meeting has been given in accordance with the provisions of Section 121.22 (F) of the Ohio Revised Code.

MINUTES:

Trustee Dolan moved, Trustee Inniss seconded, that the minutes of the regular meeting of the Board of Trustees held on Thursday, November 16, 2006, be approved as presented.

A vote was taken which resulted in:

AYES: Members Edgar, Keller, Inniss, Finn, Antonoplos
NAYS: None

COMMUNICATIONS AND RECOGNITION:

EMERITUS STATUS FOR DR. BRUCE ARDINGER

President Moeller advised that Dr. Ardinger joined Columbus State as chairperson of the Communication Skills Department in June 1988. During his 18 years at the college, the department grew to a total enrollment of nearly 8,500 students per quarter. In addition to departmental and division services, Dr. Ardinger served the college as an essential member of the Shared Governance Committee, which created the current governance structure of the college, and the Delaware Campus Planning Committee. Therefore, he is highly recommended for the honor of emeritus status in recognition of his valued service and many contributions to the college.

Dr. Moeller introduced Dr. Ardinger from the audience.

Member Inniss moved, Member Keller seconded, that the Board of Trustees grant emeritus status to Dr. Bruce Ardinger effective February 1, 2007.

A vote was taken which resulted in:

AYES: Members Edgar, Antonoplos, Mead, Scheiman, Finn

NAYS: None

EMERITUS STATUS FOR ELMER "GORDON" BROOKS

President Moeller advised that Gordon Brooks has served the college for 25 years and was integral in the development of the freshman composition courses that all students still take. He is also a poet, and his greatest tangible legacy to Columbus State is his establishment of the award-winning arts and literacy magazine, *Spring Street* in 1991. Gordon's efforts created not only two classes, but also classes that allow students to go through the entire publishing process while showcasing the artistic and creative talents of the entire campus. Therefore, he is highly recommended for the honor of emeritus status in recognition of his valued service and many contributions to the college. The President introduced Mr. Brooks from the audience.

Member Scheiman moved, Member Inniss seconded, that the Board of Trustees grant emeritus status to Elmer "Gordon" Brooks effective February 1, 2007.

A vote was taken which resulted in:

AYES: Members Edgar, Antonoplos, Keller, Finn, Dolan

NAYS: None

EMERITUS STATUS FOR FRANCES JAMES-BROWN

The President stated that Frances James-Brown began her career as a full-time faculty member in the Social Services Technology department on January 3, 1978. She was responsible for developing and teaching Social Work Practices courses and updating and revising mental health illness, and retardation and categorical disabilities courses. She was the Social Services Advisory Committee advisor and field coordinator.

In 1995, Frances was nominated for the Distinguished Teaching Award, but declined the nomination because she was completing her doctoral studies. She represented Columbus State on the Boards of Septima Urban Literacy Council, Inc., National Youth Advocate Program, and United Methodist Children's Home. She was also a member of Central State College Advisory Committee and the Negro Council of Women. Frances also served on the Scholarship and Promotion and Tenure committees. Frances was coordinator of the Community Living Specialist Certificate Program as well as course leader for several introductory and second-year courses. Therefore, she is highly recommended for the honor of emeritus status in recognition of her valued service and many contributions to the college. Ms. James-Brown was not present.

Member Edgar moved, Member Inniss seconded, that the Board of Trustees grant emeritus status to Frances James-Brown effective February 1, 2007.

A vote was taken which resulted in:

AYES: Members Scheiman, Antonoplos, Keller, Finn, Dolan

NAYS: None

EMERITUS STATUS FOR KAREN BURGER

President Moeller explained that Karen Burger has been an asset to the Nursing program and the college for over 20 years. Karen won the prestigious teacher of the year award when it was first initiated. She has served on department, division and college committees. She has mentored new faculty members, both adjunct and full-time. She has been a vital part of curriculum revisions and moving the department forward.

Karen has been a course coordinator for the traditional nursing program and was the driving force behind developing the online nursing program. She coordinated and taught in the online nursing program and was able to see the first class graduate Spring, 2006. Therefore, she is highly recommended for the honor of emeritus status in recognition of her valued service and many contributions to the college. Dr. Moeller introduced Ms. Burger from the audience.

Member Dolan moved, Member Inniss seconded, that the Board of Trustees grant emeritus status to Karen Burger effective February 1, 2007.

A vote was taken which resulted in:

AYES: Members Edgar, Antonoplos, Keller, Finn, Scheiman

NAYS: None

EMERITUS STATUS FOR CHUCK GRAML Y

President Moeller advised that Chuck Gramly began his teaching career as a full time faculty member in the Interpreting/Transliterating program in April of 1980. He was nominated and selected several times for the Columbus State Community College Distinguished Teaching Award.

Chuck planned and supervised the quarterly Silent Weekend event which was a recruitment and retention tool where Students, graduates, potential students and members of the Deaf community would come together to provide supplemental language reinforcement, cultural exposure and high visibility of the program. He was involved in various professional organizations such as the American Sign Language Teachers Association, the Ohio School for the Deaf, Franklin County's Department of Special Education's Task Force, and Central Ohio Special Education Regional Resource Center. Chuck also made presentations to parents of deaf children at the Ohio School for the Deaf Parent Workshops. Therefore, he is highly recommended for the honor of emeritus status in recognition of his valued service and many contributions to the college. Dr. Moeller introduced Mr. Gramly from the audience.

Member Scheiman moved, Member Inniss seconded, that the Board of Trustees grant emeritus status to Chuck Gramly effective February 1, 2007.

A vote was taken which resulted in:

AYES: Members Edgar, Antonoplos, Keller, Finn, Dolan

NAYS: None

EMERITUS STATUS FOR CHARLES NARCROSS

President Moeller advised that Charles Narcross retired after serving the college for over 30 years as a professor in our Dental Laboratory program. He was instrumental in the development of the Dental Laboratory program and touched the lives of all the students who have gone through this program over the years.

Charles demonstrated his leadership skills as the department searched for a new chairperson. He acted as a liaison between the department faculty, staff, and the interim chairperson. His assistance was the link that allowed the department to run smoothly during this time. Therefore, he is highly recommended for the honor of emeritus status in recognition of his valued service and many contributions to the college. Mr. Narcross was not present.

Member Inniss moved, Member Dolan seconded, that the Board of Trustees grant emeritus status to Charles Narcross effective February 1, 2007.

A vote was taken which resulted in:

AYES: Members Edgar, Antonoplos, Keller, Finn, Scheiman

NAYS: None

EMERITUS STATUS FOR DAVID WALLACE

President Moeller explained that David Wallace was a faculty member in the Respiratory Care Program for over 30 years. His assistance in the development of the program was recognized by Columbus area hospital systems. David was program coordinator for the program over the last 11 years.

David Wallace was an asset to Columbus State Community College and we believe he is deserving of emeritus status. Dr. Moeller introduced David from the audience.

Member Inniss moved, Member Edgar seconded, that the Board of Trustees grant emeritus status to David Wallace effective February 1, 2007.

A vote was taken which resulted in:

AYES: Members Scheiman, Antonoplos, Keller, Finn, Dolan

NAYS: None

EMERITUS STATUS FOR DENISE YORK

The President advised that Denise York has been a valued member of the nursing faculty for over 15 years where she chaired the department curriculum committee and served on the division and college committees. She has been vital in moving the department forward.

Denise was a course coordinator for NURS 210 and NURS 211, attracting clinical faculty in spite of the current nursing shortage. Denise has also become involved in teaching with the On-line Nursing program. Therefore, she is highly recommended for the honor of emeritus status in recognition of her valued service and many contributions to the college. Dr. Moeller introduced Ms. York from the audience.

Member Inniss moved, Member Dolan seconded, that the Board of Trustees grant emeritus status to Denise York effective February 1, 2007.

A vote was taken which resulted in:

AYES: Members Edgar, Antonoplos, Keller, Finn, Scheiman

NAYS: None

CONSENT AGENDA:

The consent agenda included the following items:

- (1) Approval for Additional Faculty Positions**
- (2) Refinancing Outstanding General Receipts Bonds Issued in 1997**
- (3) Personnel Information Items**

Member Scheiman moved, Member Inniss seconded, that the Board of Trustees:

- (1)** Approve six (6) new additional faculty positions as listed on the attached document;
- (2)** Authorize the refunding of the college's outstanding Series 1997 Bonds.

A vote was taken which resulted in:

AYES: Members Edgar, Keller, Antonoplos, Finn, Dolan
NAYS: None

AUDITOR'S REPORT:

Member Inniss moved, Member Edgar seconded, that the Board of Trustees accept, as presented, the Reports of the Independent Auditors on the financial statements as of June 30, 2006, of the college and the Development Foundation as prepared by Parms & Company, LLC.

A vote was taken which resulted in:

AYES: Members Dolan, Antonoplos, Finn, Keller, Scheiman.
NAYS: None

REVISED OPERATING BUDGET FOR FY-2007

Member Inniss moved, Member Edgar seconded, that the Board of Trustees approve the Revised Operating Budget for Fiscal Year 2007 for Columbus State Community College; the Child Development Center; and the Bookstore, [*see Exhibits A-C*], and Bridgeview Golf Course, Inc. [*see Attachment D*]; and that the Board authorize the President to make structural, policy, procedural and operational changes that will align Bridgeview Golf Course consistently with other college auxiliaries.

A vote was taken which resulted in:

AYES: Members Scheiman, Keller, Finn, Dolan, Antonoplos
NAYS: None

FINANCIAL STATEMENTS:

Member Scheiman moved, Member Antonoplos seconded, that the financial statements as of and for the ten months ended December 31, 2006, be accepted as presented.

A vote was taken which resulted in:

AYES: Members Keller, Inniss, Finn, Dolan, Edgar.

NAYS: None

PRESIDENT'S REPORT:

Dr. M. Valeriana Moeller, President, reported on the following items:

- (1) Columbus State Community College has been in the news recently to include the February issue of "*Columbus CEO*" magazine featuring an article on Educating Workers; as well as the January issue of "Smart Business Columbus" listing the 100 most influential business and civic leaders listing Trustee Paula Inniss and CSCC President, Val Moeller.
- (2) The President introduced Timeka Rashid from the audience, the new Director of Student Activities who came onboard in January. Timeka served as assistant director of student affairs at OSU Newark-Central Ohio Technical College.
- (3) Columbus State had Yolanda King on campus for the Martin Luther King Day program which was very well attended.
- (4) Children's Hunger Alliance is a finalist in the 2006 Integrity Awards; and Trustee Dolan who is the CEO was honored as a "Stellar Performer" for exemplary leadership.
- (5) CAHIIM has awarded Columbus State continuing accreditation to the Health Information Management Associate Degree program. Columbus State was also granted continued full accreditation for the Veterinary Technology program.
- (6) Columbus State has again received an "A" rating from Standard & Poors for its strong liquidity of unrestricted net assets, strong operating performance on a full accrual basis; overall enrollment growth over the last 6 years; modest debt burden with no new debt plans; and the college's niche as the only community college in one of the strongest economic areas in Ohio.
- (7) Last year, the Institutional Advancement department received regional awards by NCMPR. They are now national finalists for the categories of TV Single Ads and the newsletter. The President will advise the Board at the next meeting whether they bring home gold, silver or bronze.

- (8) Thomas Shanahan, professor in the Paralegal Studies department, was recognized by the Columbus Bar Foundation for 18 years of service to the Homeless Project providing free legal services to the homeless.
- (9) Jonathan Keuhnle, who was the valedictorian at the last commencement ceremonies, received the Ohio Mathematics Association of Two-year Colleges Kenneth Cummins Scholarship. Jonathan graduated top of his class with a 4.0 GPA.
- (10) Thelma Bucy and Susan Nault were recognized as Employees of the Month for December and January respectively.
- (11) On January 22, 2007, the Governor met with the presidents of Ohio colleges to focus on three topics (1) access and student success hoping to increase enrollment by 230,000 by 2017, and to increase the student success rate by 20% by 2017; (2) workforce development; and bridging shortages in critical skills such as health care; and (3) research and innovation--attracting Federal dollars in research and determining the measure of success.
- (12) There was discussion on some of the priorities for Ohio community colleges for the FY08-09 biennium. One point of discussion was how to create a system that will allow for stackable certificates so that there is no loss of money due to transfers to four-year institutions. It was also noted that the legislation needs to understand that we do produce graduates that meet the STEM2 discipline. Presently, there are 18,000 students in a quarter enrolled in what would be called a STEM discipline. Dr. Moeller advised that she will put together what is considered to be the "10 Hottest Jobs" for the Board to review.

It was announced that March 14th, is being designated as "One Voice" day, an OACC-coordinated advocacy event involving the students. The President asked the Trustees to advise her of their interest to attend.
- (13) There have been discussions in the past about redefining the various service districts in a different way. As of now, Columbus State's service districts include Franklin; Delaware; Union; Madison; and Pickaway. In other words, the geographic boundaries that are now in place may need to be changed or removed.
- (14) Winter enrollment at Columbus State, as of January 17, 2007, has increased slightly--headcount by .02% and FTE by 1.42%.

AQIP

Dr. Deborah Coleman gave a brief update on the status of the AQIP improvement process and the various stages. A status report was distributed to each Board member with a rundown of the major activities, the participation and outcome.

Dr. Coleman explained that they are now preparing for the AQIP Strategy Forum. The college will be sending a team of twelve to Chicago to work with teams from nine other colleges. She noted that Dr. Moeller and a Trustee from the Board must also be in attendance. Dr. Coleman announced that Trustee Susanne Edgar had already volunteered to attend.

OLD BUSINESS

There was no old business to come before the Board

NEW BUSINESS:

(1) OACC Delegate and Alternate

The Ohio Association of Community Colleges (OACC) is the statewide organization composed of the presidents and trustees of Ohio's two-year colleges. Voting members consist of one president and one trustee from each institution.

The President noted that Trustee Mead is currently serving as Columbus State's OACC delegate and Trustee Antonoplos is serving as the alternate. Both agreed to continue to serve in the same capacity for an additional term.

(2) Compact 2012

The Compact is about bringing together the educational sector, the legislative sector and the business community in a partnership to plan together for Ohio's future and economic development. The Compact is expected to have clearly stated goals with measurable outcomes to include deliverables from higher education, state government and the business community. The goal is to have the Compact completed by the end of January, 2007.

(3) Board Retreat

The Board of Trustees held a retreat on January 12, 2007, with the primary purpose being to develop a strategy for the Board as a whole through a strategic planning process. It was noted that the pillars of Columbus State's strategic position are quality, affordability and convenience.

In the past, the Trustees have indicated that they would like to meet with other boards. Dr. Moeller suggested that having the Chair of the Delaware County Library Board attend one of our Board meetings. A number of topics that were addressed at the Retreat are in the process of being looked at, and time will be scheduled throughout the year to address these topics.

The Trustees were asked to review the Board Calendar listing various college events during 2007 and to sign up for the event(s) they would like to attend so that there will be Board representation. The members were asked to Fax back their selections to the President's office.

Trustee Antonoplos requested that the agenda be adjusted to allow for the *Public Participation* portion of the meeting before continuing with the remainder of the new business. It was agreed.

PUBLIC PARTICIPATION:

The following individuals addressed the Board:

- (1) Steve Abbott, a faculty member in the Communications Skills Department stated that he was there representing the faculty union on their concerns that, because of the design of the AQIP process and the scheduling of the meetings, faculty participation has been discouraged and curtailed. Due to schedules, few faculty have been able to participate in the action teams. The result has been that there has been a continuing struggle to keep the issues that were pinpointed during the survey from disappearing such as the issue of full-time to part-time faculty.

He brought with him an updated version of the Ohio Administrative Code, that states that, a minimum of 60% of the curriculum should be taught by faculty members who devote full time to teaching and administrative responsibilities. He advised that only 35% of CSCC's instruction is being handled by full-time faculty, and he feels that this important issue may not be addressed by the AQIP process.

In response, Dr. Coleman advised that finding ways to get maximum participation of all employees has been a priority, and reliance upon faculty representation within the steering committee was their guide in scheduling these meetings. She also explained that they were working against a deadline to complete the workbook for the strategy forum. However, they would still like to have more faculty participation if possible. It was suggested looking at having the meetings on Saturdays or evening hours. Dr. Coleman will look into other options to increase faculty involvement.

- (2) Patrick Kendig, Grant Martin and Scott Shambaugh, CSCC students, addressed the Board regarding the college's Athletic Department, the baseball team in particular, and their concerns regarding problems within the department that the administration has not addressed.

The President commented that there were some issues regarding the baseball coaching situation, but measures have been taken in securing a new baseball coach and that the program is going forward. They will continue to look into all of the sports programs and report back to the Board on the steps being taken.

ELECTION OF OFFICERS FOR 2007

Member Inniss chaired the Nominating Committee for election of Board officers for 2007. The committee, which also included President Val Moeller and Trustee William Dolan, reviewed the necessary criteria developed by the members of the Board of Trustees as to what leadership qualities are important as they relate to the Board Chair and Vice-Chair of the Board. Based on these criteria, the committee proposed the following slate:

For Chairman	Suzanne Edgar
For Vice-Chairman	Jeffrey Scheiman

Member Antonoplos requested permission to split the vote on the Chairman and Vice-Chairman. He also asked to open discussions for submitting another nominee for the office of Chairman. The Chair then asked for additional nominations.

Member Antonoplos nominated Trustee Michael Keller for Chairman of the Board of Trustees and gave his explanation of the same.

Member Inniss moved, Member Keller seconded, that the nominations for Chairman of the Board of Trustees be closed.

AYES: Members Antonoplos, Edgar, Finn, Scheiman, Dolan
NAYS: None

The vote for Chairman was taken which resulted as follows:

Trustee Suzanne Edgar:	5 votes
Trustee Michael Keller:	2 votes

The Chair then asked for additional nominations for the office of Vice-Chairman of the Board of Trustees.

Member Keller then nominated Trustee Antonoplos for the office of Vice-Chairman of the Board of Trustees and gave his explanation for same.

Member Antonoplos moved, Member Keller seconded, that the nominations for Vice-Chairman of the Board of Trustees be closed.

AYES: Members Inniss, Edgar, Finn, Dolan, Scheiman
NAYS: None

The nominations for Vice-Chairman were closed and a vote was taken for the office of Vice-Chairman of the Board of Trustees that resulted as follows:

Member Jeffrey Scheiman	4 Votes
Member Antonoplos	3 Votes

The Chairman then announced the remaining slate of officers as follows:

Secretary	Dr. M. Valeriana Moeller
Treasurer	Ms. Terri Gehr
Deputy Treasurer	Dr. M. Valeriana Moeller/Ms. Aletha Shipley

Member Inniss moved, Member Edgar seconded, that the remaining slate of officers be accepted as presented:

AYES: Members Antonoplos, Dolan, Finn, Scheiman, Keller
NAYS: None

David Bhaerman from the Office of the Attorney General administered the Oath of Office to Ms. Edgar, Mr. Scheiman, Ms. Gehr, Dr. Moeller and Ms. Shipley.

2007 DATES ESTABLISHED FOR BOARD MEETINGS

The Board of Trustees will continue the practice of holding meetings every other month, in the odd-numbered months only. Meetings will be held during March, May, July, September, and November of 2007, and during January of 2008. Additional meetings may be called if needed. Meeting dates and times are generally as follows:

Committee of the Whole	Third Thursday	12:00 noon
Board of Trustees	Fourth Thursday	6:00 p.m.

Meeting dates will be adjusted as needed due to holidays or other schedule conflicts. The President's Office will publish and distribute a schedule of all Board meetings for the 2007 organizational year.

Member Inniss moved, Member Edgar seconded, that the 2007 Board and Committee meeting dates be accepted as presented:

AYES: Antonoplos, Dolan, Finn, Scheiman, Keller
NAYS: None

The Chairman, Dr. Finn, was presented with a plaque in appreciation of her leadership and dedication to the office of Chairman of the Board of Trustee.

EXECUTIVE SESSION:

There was no Executive Session

ADJOURNMENT:

There being no further business to come before the Board of Trustees:

Member Inniss moved, Member Scheiman seconded, that the meeting of the Board of Trustees be adjourned.

A vote was taken which resulted in:

AYES: Members Keller, Edgar, Finn, Dolan, Antonoplos
NAYS: None

The meeting was adjourned at 7:40 p.m.

M. Valeriana Moeller
Secretary, Board of Trustees

P. Fortea
Recording Secretary

DEPARTMENT

Learning Systems

POSITION TITLE

Six Full-Time Faculty – *New positions.*

RATIONALE FOR POSITIONS

Based on the student enrollment in 2001 (17,000 students), it was agreed to hire 48 new faculty over the next three years to maintain the 40/60 ratio of full-time to part-time faculty. These positions were to be distributed at a rate of 16 per year for the next three years. However, the next year and each year thereafter Columbus State experienced diminishing state funds and a fluctuation of enrollment. In fulfilling the plan, we added 44 faculty (16, 8, 8, 4, 8) since Autumn 2001.

Beginning Autumn 2001, the Associate degrees in Applied Science in Business Management and Associate in Arts have been offered at the Dublin and Westerville off-campus sites. Since that time, enrollment in off-campus sites has increased 25 percent. In comparison to last year's Autumn Quarter 2005 enrollment, distance education has experienced a significant increase of 18 percent for Autumn Quarter 2006. Columbus State's enrollment figure for Autumn Quarter 2006 was 22,745 students, which is an increase of 3.32 percent. Given the course offerings at various locations and the increase in enrollment, six new faculty positions are requested for Autumn Quarter 2007.

POSITION COSTS

Salary:	\$ 39,096 (base) per faculty member	(\$ 234,576)
Benefits:	\$ 11,080 per faculty member	(\$ 66,480)
One time health benefits	\$ 500 per faculty member	(\$ 3,000)
Equipment:	\$ 3,000 per faculty member for furniture	(\$ 18,000)
	\$ 1,100 per faculty member for computer	(\$ 6,600)
Space Needed:		
Other:	\$ 1,000 per faculty member for conferences	(\$ 6,000)
Total:		\$ 55,776

Columbus State Community College
Operational Budget Comparison
Proposed RFY07 Budget Compared to FY07 Budget Adopted in May 2006

	(1) FY07 Budget	(2) RFY07 Proposed	(3) Difference	(4) Percent Increase/(Decrease)
Revenues				
(a) Appropriations				
(b) Subsidy (1)	\$ 44,435,332	\$ 45,192,329	\$ 756,997	1.7%
(c) Access Challenge	6,160,863	6,744,168	583,305	9.5%
(d) Jobs Challenge	518,836	518,836	\$ -	0.0%
	<u>51,115,031</u>	<u>52,455,333</u>	\$ 1,340,302	2.6%
Student				
(e) Tuition (2)	57,481,885	58,631,523	\$ 1,149,638	2.0%
(f) Fees	2,299,275	2,345,261	\$ 45,986	2.0%
(g) Special courses	711,530	711,530	\$ -	0.0%
	<u>60,492,690</u>	<u>61,688,314</u>	\$ 1,195,624	2.0%
Contracted Services				
(h) Net	<u>365,378</u>	<u>365,378</u>	\$ (0)	0.0%
	365,378	365,378	\$ (0)	0.0%
Other				
(i) Interest	2,200,000	2,800,000	\$ 600,000	27.3%
(j) Miscellaneous	415,014	472,092	\$ 57,078	13.8%
	<u>2,615,014</u>	<u>3,272,092</u>	\$ 657,078	25.1%
(k) Total Revenues	<u>114,588,113</u>	<u>117,781,117</u>	\$ 3,193,003	2.8%
Expenditures				
(l) Educational & General				
(m) (Instructional)	59,557,467	59,731,616	\$ 174,149	0.3%
(n) Library	1,535,885	1,591,232	\$ 55,346	3.6%
(o) General (5)	9,635,759	9,652,275	\$ 16,516	0.2%
(p) Information Technology	8,554,907	8,830,678	\$ 275,770	3.2%
(q) Student Services	9,412,530	9,434,447	\$ 21,916	0.2%
(r) Operation and Maintenance of Plant (3)	10,744,614	11,401,436	\$ 656,821	6.1%
(s) Administration (4)	5,906,325	6,306,703	\$ 400,377	6.8%
(t) Operational Expenses	<u>105,347,489</u>	<u>106,948,386</u>	\$ 1,600,897	1.5%
(u) One time Compensation	219,500	-	\$ (219,500)	-100.0%
Additional Payroll Items	1,875,815	-	\$ (1,875,815)	-100.0%
(v) Transfer for equip. and replacement	3,000,000	3,000,000	\$ -	0.0%
(w) Transfer for debt service	1,581,500	1,581,500	\$ -	0.0%
(x) Transfer for capital improvements	2,500,000	2,500,000	\$ -	0.0%
(y) Transfer for ERI Savings (6)		<u>1,595,670</u>	\$ 1,595,670	
(z) Total expenditures & transfers	<u>114,524,304</u>	<u>115,625,556</u>	\$ 1,101,252	1.0%
(aa) Operational Revenues	<u>\$ 63,810</u>	<u>\$ 2,155,561</u>	\$ 2,091,751	3278.1%

Notes

- (1) Subsidy reflects the final allocations approved by Ohio Board of Regents in November 2006.
- (2) Tuition revenue adjusted to reflect actual Autumn and Summer revenue and 1% overall increase.
- (3) Operation & Plant Maintenance increase includes a contingency for Utilities. Two new buildings and increase in electricity rates may require additional funds.
- (4) Administration includes VP BAS, President's Office, & Business Office. Increased funds will cover business-related costs such as credit card processing, accreditation and child development center subsidy.
- (5) General includes Facilities Planning, HR, IA, KRP, Development, Office Services, VP Minority Affairs.
- (6) Transfer to unrestricted to payback for ERI.