

COLUMBUS STATE

COMMUNITY COLLEGE

BOARD OF TRUSTEES

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Lawrence James, Ex-Officio Staff Member
Fatima Atta Muhammad, Ex-Officio Student Member

BOARD OF TRUSTEES
MEETING AGENDA

Thursday, March 27, 2025 | 6:00 PM
Delaware Campus, 5100 Cornerstone Drive
Moeller Hall Rooms 111-112

1. Call to Order
2. Roll Call
3. Certification of Conformity with Section 121.22(F) of the Ohio Revised Code
4. Opening Remarks from Chair Ammendola
5. Opening Remarks from President Harrison
6. Approval of Minutes
 - a. Jan. 17, 2025, Committee of the Whole
 - b. Jan. 23, 2025, Regular Meeting of the Board of Trustees
7. Action Items
 - a. Policy Revisions to Reflect Bachelor’s Degrees3
 - b. External Renaming of the New Health Sciences Building10
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 - d. Amounts and Rates as Determined by the Budget Commission and Authorizing the Necessary Tax Levies (CY2026).....17
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c. Personnel Information Items43

9. President’s Report

10. Old Business

11. New Business

12. Public Participation

13. Executive Session (*if needed*)

14. Adjournment



COLUMBUS STATE COMMUNITY COLLEGE BOARD ACTION

DATE: _____

SUBJECT:

Policy Revisions to Reflect Bachelor's Degrees (Updates to Policies 1-01, 1-08, 5-04, 5-05 and 5-08)

BACKGROUND INFORMATION:

In March 2024, the Board of Trustees authorized the College to offer its first bachelor's degree, the Bachelor of Science in Nursing (BSN). After subsequent approvals by the Ohio Department of Higher Education and the necessary accreditation bodies, Columbus State enrolled its first BSN students in Autumn Semester 2024.

Several policies in Chapter 1 – Board Operations and Chapter 5 – Academic Services need to be updated to reflect bachelor's degrees have been added to the College's degree offerings. These policies are:

- 1-01 Definitions
- 1-08 Responsibilities of the Board of Trustees
- 5-04 Degrees and Diplomas
- 5-05 Academic Courses and Credits
- 5-08 Graduation Requirements

RECOMMENDATION:

That the Board approves the revisions, as presented, to Chapter 1 - Board Operations (Policies 1-01 and 1-08) and Chapter 5 – Academic Services (Policies 5-04, 5-05 and 5-08).

COLUMBUS STATE COMMUNITY COLLEGE
POLICY AND PROCEDURES MANUAL

DEFINITIONS

Effective ~~October 30, 1987~~

Policy ~~No.~~-1-01

Page 1 of 1

- (A) "State community college district" means a political subdivision composed of the territory of a county, or of two or more contiguous counties, in either case having a total population of at least one hundred fifty thousand, and organized for the purpose of establishing, owning, and operating a state community college within the district or a political subdivision created pursuant to division (A) of section 3358.02 of the Revised Code.
- (B) "State community college" means a two-year institution, offering a baccalaureate-oriented program, technical education program, BACCALAUREATE PROGRAM or an adult continuing education program. The extent to which the college offers baccalaureate-oriented ~~and~~, technical programs, AND BACCALAUREATE PROGRAMS shall be determined in its charter AND BY BACCALAUREATE GRANTING APPROVAL OF THE OHIO DEPARTMENT OF HIGHER EDUCATION.
- (C) "Baccalaureate-oriented program" means a curricular program of not more than two years' duration that is planned and intended to enable students to gain academic credit for courses comparable to first- and second-year courses offered by accredited colleges and universities. The purpose of baccalaureate-oriented coursework in state community colleges is to enable students to transfer to colleges and universities and earn baccalaureate degrees or to enable students to terminate academic study after two years with a proportionate recognition of academic achievement through receipt of an associate degree.
- (D) "Technical education program" means a post high school program of not more than two years' duration that is planned and intended to prepare students to pursue employment or improve technical knowledge in careers generally but not exclusively at the semiprofessional level. Technical education programs include, but are not limited to, programs in the technologies of business, engineering, health, natural science, and public service and are programs which, after two years of academic study, result in proportionate recognition of academic achievement through receipt of an associate degree.
- (E) "BACCALAUREATE PROGRAM" MEANS A CURRICULAR PROGRAM OF NOT MORE THAN FOUR YEARS AS APPROVED BY THE OHIO DEPARTMENT OF HIGHER EDUCATION.
- (F) ~~(E)~~"Adult continuing education program" means the offering of short courses, seminars, workshops, exhibits, performances, and other educational activities for the general educational or occupational benefit of adults.
- (G) ~~(F)~~Unless defined otherwise, the word "day" shall mean calendar day. The phrase "work day" shall mean any day excluding Saturdays, Sundays, and holidays listed in paragraph (C) of Section 5-13 of college policy.

Last Effective Date: October 30, 1987

COLUMBUS STATE COMMUNITY COLLEGE
POLICY AND PROCEDURES MANUAL

RESPONSIBILITIES OF THE BOARD
OF TRUSTEES

Effective ~~November 21, 2024~~

Policy 1-08
Page 1 of 2

- (A) The Board of Trustees may:
- (1) Own and operate a state community college.
 - (2) Hold, encumber, control, acquire by donation, purchase or condemnation, construct, own, lease, use, and sell real and personal property as necessary for the conduct of the state community college program on whatever terms and for whatever consideration may be appropriate for the purpose of the college.
 - (3) Accept gifts, grants, bequests, and devises absolutely or in trust for support of the college.
 - (4) Employ a President, faculty, and such other employees as necessary and proper for the college and fix their compensation.
 - (5) Provide for the college necessary lands, buildings or other structures, equipment, means, and appliances.
 - (6) Establish schedules of fees and tuition.
 - (7) Grant appropriate associate AND BACHELOR'S degrees to students successfully completing the state community college's programs and certificates of achievement to those students who complete other programs.
 - (8) Prescribe rules and regulations for the effective operation of the college and exercise such powers as are necessary for the efficient management of the college.
 - (9) Enter into contracts and conduct state community college programs or technical courses outside the college district.
 - (10) Purchase a policy or policies of insurance insuring the district against loss or damage to property, whether real, personal, or mixed, which is owned by the district or leased by it as lessee or which is in the process of construction by or for the district. Purchase a policy or policies of fidelity insurance in such amounts and covering such trustees, officers, and employees of the district as the board may

COLUMBUS STATE COMMUNITY COLLEGE
POLICY AND PROCEDURES MANUAL

RESPONSIBILITIES OF THE BOARD
OF TRUSTEES

Effective November 21, 2024

Policy 1-08

Page 2 of 2

consider necessary or desirable. Purchase a policy or policies of insurance insuring its officers and employees against liability on account of damage or injury to persons and property, including liability on account of death or accident by wrongful act, occasioned by the operation of a motor vehicle, motor vehicles, or auxiliary equipment, or self-propelling equipment or trailers while any such vehicle, equipment, or trailer is being used or operated in the course of the business of the district. Purchase a policy or policies of insurance insuring the district against any liabilities to which it may be subject on account of damage or injury to persons or property, including liability for wrongful death.

- (B) The Board of Trustees, on its own behalf, reserves unto itself, without limitation, all powers, right and authority, duties, and responsibilities conferred upon and vested in by the laws and Constitution of the State of Ohio and of the United States in the executive management and administrative control of the college and its properties and facilities and of its employees.
- (C) The Board of Trustees may delegate any authority to the President as allowed by federal or state requirements.

Last Effective Date: NOVEMBER 21, 2024; October 30, 1987

COLUMBUS STATE COMMUNITY COLLEGE
POLICY & PROCEDURES MANUAL

DEGREES AND DIPLOMAS

Effective ~~July 1, 1987~~

Policy 5-04

Page 1 of 1

- (A) The academic degrees awarded by the Columbus State Community College are the Associate of Applied Science, the Associate of Technical Studies, the Associate of Arts, ~~and~~ the Associate of Science, THE BACHELOR OF SCIENCE, AND ADDITIONAL BACHELOR'S DEGREE DESIGNATIONS AS APPROVED BY THE OHIO DEPARTMENT OF HIGHER EDUCATION.
- (B) Degrees are conferred by the President to individuals who have met the requirements of Policy 5-08 and in the college's catalog.
- (C) Diplomas shall be presented to all individuals who have earned academic degrees. The diplomas shall state the name of the degree awarded and technology in which the degree was earned. Diplomas shall be signed by the ~~Chairman~~ of the Board of Trustees and the President of the college.
- (D) THE PRESIDENT MAY ESTABLISH PROCEDURES TO ADMINISTER THIS POLICY.

Last Effective Date: JULY 1, 1987

**July 30, 2019: Administrative changes made to reflect updated information.*

COLUMBUS STATE COMMUNITY COLLEGE
POLICY AND PROCEDURES MANUAL

ACADEMIC COURSES AND CREDITS

Effective ~~August 29, 2012~~

Policy No. 5-05

Page 1 of 1

- (A) Generally, one (1) academic credit will be earned for one (1) hour of lecture, seminar or for two (2) or three (3) hours of laboratory or clinic lab assigned per week for a period of one (1) academic semester. Since an academic credit is earned for each three (3) hours of work accomplished per week for a period of one (1) academic semester, an instructor may assign work to be completed outside the classroom, laboratory, station, or clinic. Generally, one (1) credit will be earned for a minimum of five (5) clock hours per week of directed practice, a minimum of seven (7) clock hours per week of practicum, a minimum of twelve (12) clock hours per week of field experience. A minimum of ten (10) clock hours of cooperative work experience, a minimum of three (3) clock hours for a studio course, a minimum of two (2) clock hours for a studio course with one (1) hour of outside work and a minimum of seven (7) clock hours for miscellaneous application courses for a period of one (1) semester.
- (B) A credit course is a course which fulfills a requirement for graduation in an associate OR ~~degree~~ BACHELOR'S DEGREE program.
- (C) A developmental educational course is a course designed for students who need to be better informed in specific areas of study to succeed in credit and special course work
- (D) THE PRESIDENT MAY ESTABLISH PROCEDURES TO ADMINISTER THIS POLICY.

Approved by the Board of Trustees: November 17, 2011

Last Effective Date: AUGUST 29, 2012; October 15,

COLUMBUS STATE COMMUNITY COLLEGE
POLICY AND PROCEDURES MANUAL

GRADUATION REQUIREMENTS

Effective ~~September 19, 2013~~

Policy No. 5-08

Page 1 of 1

- (A) In order for a student to be considered a candidate for an associate OR BACHELOR'S degree, ~~he/she~~ THEY must have completed all the requirements for that degree as described in the college catalog in effect at the time the student enrolled in the program leading to that degree. If the requirement for the degree change while the student is enrolled in a degree program, the original requirements will apply to the student until ~~he/she~~ THEY earns the degree or for a period of three (3) years from the time the student initially enrolled in the degree PROGRAM. If the student does not receive a degree within three (3) years of initial enrollment, and there is a change in the degree requirements, the Senior Vice-President of Academic Affairs shall decide what requirements the student shall meet in order to be awarded a degree.
- (B) In order for a student to be considered a candidate for an associate OR BACHELOR'S degree, ~~he/she~~ THEY must have earned a cumulative 2.000 grade point average for all college level courses. Only courses completed at Columbus State Community College will be used to calculate this average.
- (C) A student may request to be considered for an associate OR BACHELOR'S degree by filing a petition in accordance with procedures established by the college. A student may also authorize degree consideration FOR AN ASSOCIATE DEGREE through their four-year partner institution via the reverse transfer process; students with bachelor of arts or bachelor of science degrees may only pursue associate of arts or associate of science degrees if degree audits reflect missing course work at the associate degree level following evaluation of transcripts from their four-year institutions.
- (D) The college shall verify eligibility of individual students to receive degrees in accordance with established procedures.
- (E) Individuals may earn more than one associate OR BACHELOR'S degree from Columbus State Community College provided they meet all requirements stated in this policy and in the catalog.
- (F) In order for a student to be awarded an associate OR BACHELOR'S degree from Columbus State Community College, the student must earn at least twenty (20) credit hours through enrollment in courses offered by the Columbus State Community College, as approved by the college.
- (G) THE PRESIDENT MAY ESTABLISH PROCEDURES TO ADMINISTER THIS POLICY.

clh: Approved by the Board of Trustees: September 19, 2013

Last Effective Dates: SEPTEMBER 19, 2013, August 29, 2012, January 26, 2012, June 26, 2000; July 1, 1987



COLUMBUS STATE COMMUNITY COLLEGE BOARD ACTION

DATE: _____

SUBJECT:

External Renaming of the New Health Sciences Building

BACKGROUND INFORMATION:

Policy No. 1-14 enables Columbus State to name College facilities and units to honor long-term and significant financial contributions to the College, among other reasons. The responsibility and authority for naming a unit or facility shall be that of the Board of Trustees, acting after receiving a recommendation from the Naming Advisory Committee.

The nation's healthcare workforce shortage is being felt acutely in Columbus' rapidly expanding metro area, making collaborative and effective strategies to grow the healthcare talent pipeline more important than ever. Together with industry partners, Columbus State Community College designed a healthcare sector strategy that relies on people, space, and equipment to double enrollment in the health sciences over the next 10 years.

To support operating costs related to this strategy, OhioHealth has provided a \$25 million philanthropic investment that has been placed into an endowment. In addition, Columbus State is utilizing bond funds approved by Franklin County voters establish a new health sciences building on the Downtown campus.

Based on a recommendation from the Naming Advisory Committee, the Board in July 2023 approved the external naming of the new healthcare building to be the OhioHealth Center for Health Sciences. The external name would apply to the useful life of the building. Based on subsequent capital planning, and with support from the donor, the Naming Advisory Committee is recommending that the name be revised to OhioHealth Hall to better reflect brand standards and support wayfinding.

RECOMMENDATION:

That the Board of Trustees authorizes the external naming of the new health sciences building to be OhioHealth Hall.



COLUMBUS STATE COMMUNITY COLLEGE BOARD ACTION

DATE: _____

SUBJECT:

Agreement between Columbus State Community College and Columbus State Community Partners

BACKGROUND INFORMATION:

The Board of Trustees voted on May 23, 2019, to establish Columbus State Community Partners (CSCP) as a nonprofit affiliate of the College. An agreement dated March 12, 2020, further memorialized the relationship between CSCP and the College and the responsibilities of each party.

The 2020 agreement had a five-year term and is therefore due to be reviewed. CSCP was created “to advance, encourage and promote the industrial, economic, commercial and civic development of the areas surrounding or connected to the campuses of the College and its affiliates” and to engage in related activities.

RECOMMENDATION:

That the Board authorizes the extension of the Agreement between Columbus State Community College and Columbus State Community Partners for an additional five years.

**AGREEMENT BETWEEN COLUMBUS STATE COMMUNITY COLLEGE
AND COLUMBUS STATE COMMUNITY PARTNERS**

This Agreement is made by and between Columbus State Community College (“College”) and Columbus State Community Partners (“Affiliate”).

RECITALS

WHEREAS, Columbus State Community College is an institution of higher education created pursuant to Ohio Revised Code Chapter 3358; and

WHEREAS, Affiliate was organized and incorporated pursuant to Ohio Revised Code Chapter 1702 as a nonprofit corporation with plans to be exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the “Code”); and

WHEREAS, the specific purposes of Affiliate shall include, but shall not be limited to, the following purposes (the “Purposes”):

1. To advance, encourage and promote the industrial, economic, commercial and civic development of the areas surrounding or connected to the campuses of the College and its affiliates;
2. To provide knowledgeable real estate advice and strategies to the College;
3. To stimulate investment in the real estate connected to the College that meets the needs of the College and its faculty, staff, students, community members and business partners;
4. To purchase, receive, hold, manage, lease, lease-purchase, or otherwise acquire and sell, convey, transfer, lease, sublease, or otherwise dispose of real and personal property, together with such rights and privileges as may be incidental and appurtenant thereto and the use thereof, including but not restricted to, any real or personal property acquired by Affiliate, and to enter into contracts with third parties, including the federal government, the state, any political subdivision, or any other entity; and
5. To engage in any activity for which corporations may be formed under the nonprofit law of Ohio.

WHEREAS, Affiliate is an affiliated entity of the College; and

WHEREAS, the parties now desire to memorialize their relationship and to set forth each party’s respective responsibilities;

NOW, THEREFORE, in consideration of the mutual covenants, promises and conditions herein contained, the College and Affiliate agree as follows:

1.0 Responsibilities of the College

1.1. The College shall share with Affiliate at least annually its strategic plan, institutional priorities and projects and resource requirements relating to Affiliate's Purposes so that Affiliate may assist with the implementation of the strategic objectives of the College.

1.2. The College shall make available to Affiliate office space, equipment, finance, accounting, and information technology and other support services as may be necessary for Affiliate to carry out its responsibilities. Affiliate shall reimburse the College for space, equipment and services at a reasonable cost as determined by the parties.

1.3. Affiliate acknowledges and agrees that all of the College's trade names, service marks, trademarks, logos and symbols utilized by the College are and shall remain the sole and exclusive property of the College throughout the Term and thereafter. The College hereby grants and agrees to permit Affiliate a limited right and license to use the College's name, logo(s), marks, image or symbol(s) during the Term of this Agreement, but solely in connection with the promotion of or for operation of business by the parties in connection with this Agreement. Affiliate shall not adopt, register, assign, sell, distribute, lease or sublicense the right to use, in whole or in part, the College's name, logo(s), marks or symbol(s).

1.4. The College may assign the College employees to perform duties for Affiliate; provided, however, that Affiliate and the College shall agree on a reasonable value for any services provided to Affiliate by the College employees.

2.0 Responsibilities of Affiliate

2.1. Affiliate shall comply with applicable College policies and procedures as such policies and procedures may be adopted or amended from time-to-time. Affiliate shall adopt written policies for ethics, conflicts of interest, whistleblowers and other such policies.

2.2. Affiliate shall conduct its activities in such a manner as will maintain its status as a tax exempt, charitable organization in good standing under the state and federal tax and nonprofit corporation laws.

2.3. Affiliate shall notify, coordinate, and solicit the comments of the College President regarding all significant disbursements and expenditures planned.

2.4. For purposes of financial reporting, Affiliate is a component unit of the College. Affiliate shall have in place an accounting system to ensure financial activities are carried out and reported in accordance with generally accepted business and accounting practices. Affiliate may rely on the accounting system of the college to satisfy this requirement. Affiliate shall have an audit of its financial activities conducted annually by a certified public accountant as approved by the Ohio Auditor of State. Audit results of Affiliate shall be reported as a component unit in the college's annual audit as required.

2.5. With the approval of Affiliate's Board of Directors, which shall not be unreasonably withheld, the College President or his/her designee may inspect Affiliate's books and records at reasonable times.

2.6. Affiliate shall provide to the College President or his or her designee at such times as may be mutually agreed, but not less than annually, a report of the activities, programs, holdings, investments, income and fiscal operations of Affiliate, including without limitation, Affiliate's 990/990-T or other required tax filings, filings with the Ohio Attorney General, annual budget reports, and minutes of Affiliate's board meetings.

2.7. Affiliate shall consult with and obtain the approval of the College before any changes are made to the nature, scope or Purposes of Affiliate. Affiliate shall provide the College President with an advance copy of any amendments, additions or deletions to Affiliate's Code of Regulations or Articles of Incorporation.

2.8. Affiliate shall retain its own independent legal counsel as necessary.

2.9. Affiliate's governing documents shall include a provision requiring that, in the event of its dissolution, after paying or making provision for the payment of all liabilities of Affiliate, the assets of Affiliate shall be distributed to the College so long as the College is then an organization described in Sections 170(c), 2055(a) and 2522(a) of the Code.

2.10. Affiliate shall carry general liability insurance and directors and officers insurance in such amounts as Affiliate's Board of Directors reasonably determines.

3.0 Relationship Between the College and Affiliate

3.1. The College acknowledges and accepts the separate and independent nature of Affiliate, and Affiliate acknowledges and accepts the separate and independent nature of the College. Each party acknowledges and agrees that Affiliate is not an agent of the College and shall have no authority to legally bind the College.

3.2. Affiliate shall be managed in a manner consistent with its own governing documents and the College's purpose, mission and procedures.

3.3. Affiliate shall be solely responsible for the satisfaction of its own obligations, debts, liabilities and judgments. Affiliate shall not use funds belonging to the College and managed by Affiliate on its behalf for the satisfaction of any such obligation, debt, liability or judgment.

3.4. Affiliate shall indemnify the College, its governing board, officers, employees, agents, and students in their official and personal capacities, from and against any and all claims, damages, liabilities, injuries, expenses, demands, and judgments, including court costs and attorney's fees, arising out of Affiliate's performance of this Agreement or arising out of service by any such person or persons at Affiliate's request or on its behalf. Affiliate shall maintain, at all times, a policy or policies of insurance for the benefit of the College and all persons referenced in this paragraph so as to satisfy its indemnification obligation hereunder. This paragraph shall survive the termination of this Agreement.

3.5. Prior to commencing any litigation by one party against the other party over a disputed matter, both the College and Affiliate agree to meet in good faith for the purpose of seeking amicable resolution. The parties agree to attempt mediation through the use of a neutral,

qualified mediator acceptable to both parties. Neither party shall take any public action that would disparage the other or hold out the other party to public criticism.

3.6. No salaries, consulting fees, loans or other compensation shall be paid to a College employee by Affiliate without the prior written approval of the College President or his or her designee.

3.7. All correspondence, contracts, advertisements, events and other information concerning Affiliate shall be clearly discernible as being from Affiliate and not from the College alone.

3.8. Transactions between the College and Affiliate shall meet the normal tests for ordinary business transaction, including proper documentation and approvals.

3.9. Affiliate shall maintain a separate bank account.

3.10. Affiliate shall provide for at least one College representative with full voting rights on Affiliate's governing board.

4.0 Term

The term of this Agreement shall be five years commencing on the date this Agreement is executed as set forth hereinafter; provided, however, that each party may terminate this Agreement upon thirty (30) days' prior written notice. This Agreement may be renewed for an additional five years or the parties may mutually agree to amend the Agreement at any time within five years, provided that such renewal or amendment is set forth in writing and signed by both parties.

5.0 Governing Law

This Agreement shall be construed under and governed by the laws of the State of Ohio.

6.0 Miscellaneous Provisions

This Agreement constitutes the entire agreement between the parties. Modifications, amendments or additions to this Agreement, in order to be effective, must be in writing and signed by both parties. Inaction or failure to demand strict performance of the terms hereof shall not be deemed a waiver of any provision of this Agreement. The contracting parties represent that each has the authority to execute this Agreement, to enter into the transactions contemplated by this Agreement and to perform its obligations under this Agreement.

IN WITNESS WHEREOF, the undersigned parties through their authorized representatives have executed this Agreement on this ____ day of _____, 2020.

College:

Columbus State Community College

By: _____
(Signature)

(Printed Name)

(Title)

Affiliate:

Columbus State Community Partners

By: _____
(Signature)

(Printed Name)

(Title)



COLUMBUS STATE COMMUNITY COLLEGE BOARD ACTION

DATE: _____

SUBJECT:

Approval of Resolution Accepting the Amounts and Rates as Determined by the Budget Commission and Authorizing the Necessary Tax Levies (CY2026).

BACKGROUND INFORMATION:

The Franklin County Budget Commission must certify tax rates to each subdivision or other taxing unit by March 1 for taxing authorities having a July 1 to June 30 fiscal year and by September 1 for all other taxing authorities under Ohio Revised Code Section 5705.35. Also, the Commission is required to issue an official certificate of estimated resources under Ohio Revised Code Section 5705.35. This Resolution is required to authorize the Franklin County Auditor to put the tax rates on the tax duplicate for calendar year 2026 collections based on amounts and rates as determined by the Budget Commission.

RECOMMENDATION:

That the Board of Trustees approves the Resolution Accepting the Amounts and Rates as Determined by the Budget Commission and Authorizing the Necessary Tax Levies (CY2026).

Approval of Resolution Accepting the Amounts and Rates as Determined by the Budget Commission and Authorizing the Necessary Tax Levies.

Passed: March 27, 2025

Board of Trustees
Columbus State Community College District
Franklin County, Ohio

Attest: _____
Secretary

Board Chair

CERTIFICATE

The undersigned Secretary of the Columbus State Community College, Franklin County, Ohio hereby certifies that the foregoing is a true copy of an action approved by the Board of Trustees of said College on March 27, 2025.

Secretary, Board of Trustees
Columbus State Community College District
Franklin County, Ohio

*RESOLUTION ACCEPTING THE AMOUNTS AND RATES AS DETERMINED BY THE
BUDGET COMMISSION AND AUTHORIZING THE NECESSARY TAX LEVIES
AND CERTIFYING THEM TO THE COUNTY AUDITOR*

*(CITY, VILLAGE OF LOCAL BOARD OF EDUCATION)
OHIO REVISED CODE, SECTIONS 5705.34, 5705.35*

The Board of Trustees of the COLUMBUS STATE COMMUNITY COLLEGE

*District, Franklin County, Ohio met in Regular session on the 27th day
(Regular or Special)*

of March, 2025, at the office of Columbus State Community College, Delaware Campus

with the following members present:

_____ *moved the adoption of the following Resolution:*

WHEREAS, This Board of Trustees in accordance with the provisions of law has previously adopted an Alternative Tax Budget for the next succeeding fiscal year commencing July 1, 2025; and

WHEREAS, The Budget Commission of Franklin County, Ohio, has certified its action thereon to this Board together with an estimate by the County Auditor of the rate of each tax necessary to be levied by this Board, and what part thereof is without, and what part within, the ten mill tax limitation; therefore, be it

RESOLVED, By the Board of Trustees of the COLUMBUS STATE COMMUNITY COLLEGE District, Franklin County, Ohio, that the amounts and rates, as determined by the Budget Commission in its certification, be and the same are hereby accepted: and be it further

RESOLVED, That there be and is hereby levied on the tax duplicate of said State Community College District the rate of each tax necessary to be levied within and without the ten mill limitation for tax year 2025 (collection year 2026) as follows:

SCHEDULE A

SUMMARY OF AMOUNTS REQUIRED FROM GENERAL PROPERTY TAX APPROVED BY THE
BUDGET COMMISSION, AND COUNTY AUDITOR'S ESTIMATED TAX RATES

FUND	Amount to be Derived from Levies Outside 10 Mill Limitation	Amount Approved by Budget Commission Inside 10 Mill Limitation	County Auditor's Estimate of Full Tax Rate to Be Levied	
			Inside 10 Mill Limit	Outside 10 Mill Limit
General Fund				
Bond Retirement	\$16,203,210.36			0.32
Permanent Improvement				
Classroom Facilities				
TOTAL		\$16,203,210.36		0.32

and be it further

RESOLVED, That the Treasurer of this Board be and is hereby directed to certify a copy of this Resolution to the County Auditor of said County.

_____ seconded the Resolution and the roll being called upon its adoption the vote resulted as follows:

Adopted the 27th day of March, 2025

Treasurer of the Board of Trustees of the
COLUMBUS STATE COMMUNITY COLLEGE
District, Franklin County, Ohio.

CERTIFICATE OF COPY
ORIGINAL ON FILE

The State of Ohio, Franklin County, ss.

I, Aletha M. Shipley, Treasurer of the Board of Trustees of the COLUMBUS STATE COMMUNITY COLLEGE District, in said County, and in

whose custody the Files and Records of said Board are required by the Laws of State of Ohio to be kept do hereby certify that the foregoing is taken and copied from the original _____

Resolution Accepting the Amounts and Rates as Determined by the Budget Commission

and Authorizing the Necessary Tax Levies and Certifying Them to the County Auditor

(based on Official Certificate of Estimated Resources, dated February 19, 2025)

now on file with said Board, that the foregoing has been compared by me with said original document, and that the same is a true and correct copy thereof.

WITNESS my signature, this _____ day of _____, 2025.

Treasurer of the Board of Trustees of the
COLUMBUS STATE COMMUNITY COLLEGE

District, Franklin County, Ohio.

OFFICIAL CERTIFICATE OF ESTIMATED RESOURCES
REV CODE, SEC. 5705.36

OFFICE OF THE BUDGET COMMISSION, FRANKLIN COUNTY, OHIO
FEBRUARY 19, 2025

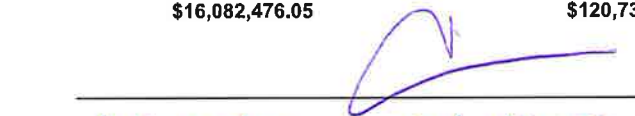

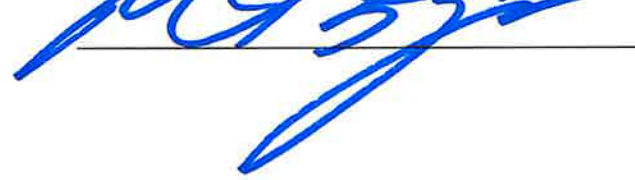
TO THE TAXING AUTHORITY OF COLUMBUS STATE

THE FOLLOWING IS THE OFFICIAL CERTIFICATE OF ESTIMATED RESOURCES FOR THE FISCAL YEAR BEGINNING
JULY 1ST 2025, AS REVISED BY THE BUDGET COMMISSION OF SAID COUNTY, WHICH SHALL GOVERN THE TOTAL
OF APPROPRIATIONS MADE AT ANY TIME DURING SUCH FISCAL YEAR:

(640) FUND	UNENCUMBERED BALANCE JULY 1ST 2025	TAXES	OTHER SOURCES	TOTAL
GOVERNMENTAL				
GENERAL	0	0	0	0
SPECIAL REVENUE	0	0	0	0
DEBT SERVICE	\$19,555,563.49	\$16,082,476.05	\$120,734.31	\$35,758,773.85
CAPITAL PROJECTS	0	0	0	0
SUBTOTAL	\$19,555,563.49	\$16,082,476.05	\$120,734.31	\$35,758,773.85
PROPRIETARY				
ENTERPRISE	0	0	0	0
INTERNAL SERVICE	0	0	0	0
SUBTOTAL	0	0	0	0
FIDUCIARY				
EXPENDABLE TRUST	0	0	0	0
NON-EXPENDABLE TRUST	0	0	0	0
AGENCY	0	0	0	0
FIDUCIARY	0	0	0	0
SPECIAL ASSESSMENT	0	0	0	0
SUBTOTAL	0	0	0	0
TOTAL	\$19,555,563.49	\$16,082,476.05	\$120,734.31	\$35,758,773.85

ESTIMATED ROLLBACK & HOMESTEAD STATE REIMBURSEMENT
PROPERTY TAX ALLOCATION AMOUNTS INCLUDED IN OTHER SOURCES:

(002) BOND \$120,734.31


 _____ CHAIRMAN

 _____ MEMBER

 _____ SECRETARY

BUDGET
COMMISSION

OFFICIAL CERTIFICATE OF ESTIMATED RESOURCES
 REV CODE, SEC. 5705.36

TO THE TAXING AUTHORITY OF COLUMBUS STATE

(640) FUND	UNENCUMBERED BALANCE JULY 1ST 2025	TAXES	OTHER SOURCES	TOTAL
GOVERNMENTAL				
GENERAL				
SUBTOTAL	0	0	0	0
SPECIAL REVENUE				
SUBTOTAL	0	0	0	0
DEBT SERVICE				
BOND RETIREMENT	\$19,555,563.49	\$16,082,476.05	\$120,734.31	\$35,758,773.85
SUBTOTAL	\$19,555,563.49	\$16,082,476.05	\$120,734.31	\$35,758,773.85
CAPITAL PROJECTS				
SUBTOTAL	0	0	0	0
PROPRIETARY				
ENTERPRISE				
SUBTOTAL	0	0	0	0
INTERNAL SERVICE				
SUBTOTAL	0	0	0	0
FIDUCIARY				
EXPENDABLE TRUST				
SUBTOTAL	0	0	0	0
NON-EXPENDABLE TRUST				
SUBTOTAL	0	0	0	0
AGENCY				
SUBTOTAL	0	0	0	0
FIDUCIARY				
SUBTOTAL	0	0	0	0
SPECIAL ASSESSMENT				
SUBTOTAL	0	0	0	0
TOTAL	\$19,555,563.49	\$16,082,476.05	\$120,734.31	\$35,758,773.85



COLUMBUS STATE COMMUNITY COLLEGE BOARD ACTION

DATE: _____

SUBJECT:

Capital Project Report

BACKGROUND INFORMATION

The Board of Trustees approved revisions to Policy 9-02 on Nov. 21, 2024, that delegate authority to the College to approve and administer capital projects that have total estimated project budgets below \$4 million.

To provide the Board with continued visibility about capital projects, the College has prepared the attached summary report that details the status of both projects within board purview (\$4 million or more) and within the College's delegated authority (below \$4 million). This summary report will be provided on an ongoing basis.

FOR INFORMATION ONLY

Capital Project Report

March 2025 (Presented at March 2025 Board of Trustees Meeting)

Summary – Current Projects of \$4M or More



Project Name	Facility Opening / Project Completion	Total Project Budget	Funding Source	Project Risk Status	Key Project Updates
OhioHealth Center for Health Sciences	Prior to Autumn 2027 Semester	\$66.5M	Bond		Initial Pricing complete and within budget. Schematic Design Complete. Design approved by Downtown Columbus Commission
Franklin Hall Renovations	Prior to Spring 2027 Semester	\$35M	\$17.5 Bond \$17.5 State		Program of Requirements Complete. Schematic Design in progress.
Automotive Technology Center Renovation	Autumn 2026 (Delayed)	\$15.6M	Bond	Budget & Schedule Risk	Reconciled cost estimates exceed initial design-based estimates. Reviewing design and Budget options.
Nestor Hall Auditorium Renovation	Facility Open	\$11.4M	Bond		Project complete. In Close Out.
	SUBTOTAL	\$128.5 M			

Summary – Current Projects Under \$4M (1 of 3)



Project Name	Facility Opening / Project Completion	Total Project Budget	Funding Source	Project Risk Status	Key Project Updates	Approvals since previous Board meeting
Campus Switchgear Replacement	Autumn 2026	\$2.79M	Bond		Long lead equipment procurement in progress. Detailed schedule of work and outages development in progress.	
WD 3 rd Floor Admin Offices Renovation (Franklin Hall Enabling)	Summer Semester 2025. Prior to Franklin Construction start	\$2.06M	Bond		Construction Documents complete. General Contractor in contract. Construction to start in March 2025.	General Contractor contract for \$1,129,774 for Ferguson Construction approved via the Board's off-cycle delegated authority process on 02/12/2025
Nestor Hall 330 Bioscience Lab	Prior to Summer 2025 Semester	\$1.78M	State		Construction Substantially complete pending addressing a building core and shell air exhaust issue. CofO obtained and room in use.	
Rhodes Hall Chiller/Cooling Tower Replacement	Prior to Spring 2025 cooling season	\$1.65M	Plant Funds	Repairs due to existing condition of equipment and roof causing schedule risk.	Construction started Jan. 2025. Schedule risk remediation strategies in place.	
Language & Communication / Language Institute move to Phillips Hall at Franklin University (Franklin Hall Enabling)	Prior to Summer Semester 2025	\$1.50M	Bond		Lease Executed Landlord commencing with modifications. CSCC FF&E scope of work procurement in progress.	Project Budget Approval for \$1,509,628 executed by Dr. Harrison on 01/23/2025.
Rhodes Lower-Level Remodel	Office Space: Open Student Lounge: 03/21/2025	\$1.39M	State	Phase 2 delayed due to end user scope changes.	Faculty Office - Complete & occupied Student Lounge Area finishing up. No impact to curriculum.	
Union Hall Boiler Replacement	Complete prior to Autumn 2025 heating season	\$1.11M	Bond		Pre-Construction Planning Equipment procurement	Design Build contract for \$1,112,758 for General Temperature Controls executed by Dr. Harrison on 01/15/2025.
subTOTAL		\$12.28 M				

Summary – Current Projects Under \$4M (2 of 3)



Project Name	Facility Opening / Project Completion	Total Project Budget	Funding Source	Project Risk Status	Key Project Updates	Approvals since previous Board meeting
WD 223 Testing Center Reconfiguration	Prior to Autumn 2025 Semester	\$460K	Bond	Completion delayed to Summer Semester to coord. with other work.	Design Complete. Construction out to bid. Schedule change coordinated with Testing Center Leadership.	
Union Hall Café HVAC Upgrades	Summer 2025 Semester	\$383K	Bond		Construction in progress. Phase 1 steel work completed over the 2024/2025 Holiday Break.	
MO 117 Xray Lab Renovation	Autumn 2025 Semester	\$380K	Grant / Bond		Construction and Equipment Procurement in progress.	
VT Vet Tech Surgical Suite Lab	Summer, 2025	\$345K	Bond		Design Complete. Construction Procurement in progress.	
Aquinas Fire Alarm Panel Replacement	Complete	\$297K	Bond		Work Complete. In Close Out.	
WD 1 Renovations for Marketing & Communications Dept.	July 2025	Under \$200K	Bond		Design Builder Procurement in progress.	
NH 344 & 347 ADA Compliant Instructor Workstations	Prior to Autumn 2025 Semester	\$89K	TBD		Long Lead equipment order in progress.	
MO 224 STNA Lab	June 02, 2025	\$140K	Grant/Bond		Pre-Construction	
	subTOTAL	\$2.294 M				

Summary – Current Projects Under \$4M (3 of 3)



Project Name	Facility Opening / Project Completion	Total Project Budget	Funding Source	Project Risk Status	Key Project Updates	Approvals since previous Board meeting
NH 344 Walk-in Cooler Removal Project	Prior to end of Autumn Break 2025	Under \$50K	TBD		Contractor Procurement	
WD 3rd Floor Enabling Moves (Franklin Hall Enabling)	Primary moves complete.	\$50K	Bond		Primary moves occurred over the 2024/2025 holiday break. Minor moves remain over Spring Break.	
Deferred Maintenance Capital Plan Development	Report complete March 2025.	\$47K+	Bond		Project prioritization and cost evaluations.	
	subTOTAL	\$147K				
	Under \$4M Grand Total	\$15.52M				



**COLUMBUS STATE COMMUNITY COLLEGE
BOARD ACTION**

APPROVED
02.12.2025
OFF-CYCLE
DELEGATED
AUTHORITY

DATE: _____

SUBJECT:

General Contractor Contract: WD Administrative Offices Renovation (CTI-240057)

BACKGROUND INFORMATION:

The College is converting Franklin Hall into a state-of-the-art classroom building for general education. To enable that project, the College needs to permanently relocate administrative offices prior to summer 2025, when site work will begin on the Franklin Hall project.

The College plans to renovate an administrative office suite on the third floor of the Center for Workforce Development (WD) for additional offices and meeting space. The renovated area will enable additional collaboration among College leadership teams representing the President's office, Executive Vice President, Enrollment Management & Marketing Communications, Advancement, Real Estate and others. This work will be completed by summer 2025 to enable moving the current occupants of Franklin Hall out prior to construction start.

In September 2024, the Board approved the total project budget of \$2.055 million as well as a 10% material threshold above the total project budget. Acock and Associates Architects was selected through a qualifications-based interview process from the College's prequalified design professional list. The project is funded by Franklin County bond proceeds.

The General Contractor contract for this project is \$1,219,774. The College has partnered with the Ohio Facilities Construction Commission and used the statutorily required selection process to select Ferguson Construction as the General Contractor.

RECOMMENDATION:

That the Board of Trustees authorizes the College to enter into the following contract with the selected firm.

Project:	Company:	Contract Amount:
WD Administrative Office Renovations	Ferguson Construction	\$1,219,774



**COLUMBUS STATE COMMUNITY COLLEGE
BOARD ACTION**

DATE _____

SUBJECT:

Financial Statements as of and for the Seven Months Ended January 31, 2025.

BACKGROUND INFORMATION:

Columbus State Community College policy requires that monthly the President provide each Board of Trustees member a copy of the college's financial statements.

FOR INFORMATION ONLY

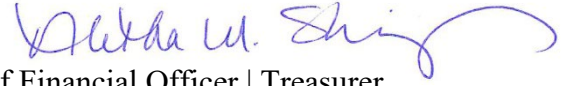
COLUMBUS STATE

COMMUNITY COLLEGE

February 26, 2025

TO: Dr. David T. Harrison, President

FROM: Aletha M. Shipley, Senior Vice President | Chief Financial Officer | Treasurer



SUBJECT: Financial Statements as of January 31, 2025

Attached are the financial statements of the Columbus State Community College District and the Foundation for the seven-month period ended January 31, 2025.

1. **General Fund** (Exhibit B)

Revenues. Revenues reported for January are 4.8% (\$4.6M) above last year with Tuition accounting for \$3.7M of the increase. Fees accounted for \$830K of the increase, mostly due to revenue related to credit card service and parking fees.

The original budget for state subsidy (State Share of Instruction or SSI) was based on The Ohio Department of Higher Education's (ODHE) preliminary FY25 estimate for Columbus State, which was 1.3% higher than last year. The final FY25 allocation is 1.1% higher than last year, a decrease of \$179K from the preliminary estimate.

Year-end revenue projections on Exhibit B reflect the revised budget as approved by the Board in January 2025. Autumn 2024 enrollment is trending 5.0% higher compared to enrollment in Autumn 2023, and Spring 2025 enrollment is projected to be around 6.0% above Spring 2024. Overall, FY25 enrollment is projected to be 5.5% up over FY24, which is higher than the initially budgeted increase of 3.5%.

Term	Budgeted Credit Hours	Actual Credit Hours*	Budget to		Current Year FTEs*	% Variance
			Increase/ Decrease	Prior Year FTEs		
Summer 2024**	32,266	33,614	4.2%	4,517	4,872	7.8%
Autumn 2024	212,415	213,299	0.4%	13,545	14,220	5.0%
Spring 2025	192,818	198,795	3.1%	12,506	13,253	6.0%
Summer 2025**	37,877					

* Summer 2024 credit hours and FTEs are Census Day numbers provided by the Ohio Department of Higher Education (ODHE). Autumn 2024 and Spring 2025 credit hours and FTEs are estimates provided by the Resource Planning & Analysis (RPA) Office based on current trends.

** Summer semester 2024 straddles both FY24 and FY25, with 46% of the revenue attributed to FY25. Likewise, Summer semester 2025 straddles both FY25 and FY26, with 54% of the revenue attributed to FY25.

Expenses and Transfers. Expenses reported for January are 0.4% (\$379K) higher than the same period last year. Most of the expense increase is in Instructional, driven up by higher enrollment in Autumn 2024, and offset by decreases in Student Services and Operation and Maintenance of Plant, primarily due to vacant positions not approved to replace.

Year-end expense projections (column G, row 22) reflect the revised budget as approved by the Board in January 2025. Resource Planning & Analysis (RPA) will continue to closely monitor spending trends and provide updated year-end projections accordingly.

2. **Auxiliary Fund** (Exhibit D)

Bookstore revenues are flat compared to the same period last year. Textbook sales for Autumn 2024 continued a trend of decreasing sales due to the addition of several Inclusive Access classes, including some courses that previously had higher dollar textbook requirements. General merchandise revenue increased by approximately \$181K. Parking revenue is up \$287K as of January 2025. Parking revenue reported by the third-party service provider is generally one month in arrears; while the new parking management service agreement commenced in FY24, the first revenue recognized wasn't until August 2023, so prior year revenue represented one month less than revenue reported this year. Overall, Auxiliary expenses are up \$99K compared to last year, due to an increase in personnel expense, primarily for one-time compensation and seasonal labor costs during peak, and increased credit card fees. Food Service revenues are up \$22K compared to last year.

3. **Foundation** (Exhibits F and G)

Contributions can vary significantly from year to year and are up \$4.7M, or 121%, from last year, due primarily to a \$5M pledge from Bloomberg for programs in manufacturing, biotechnology, and information technology compared to \$1.3M in funding from Bloomberg and \$1.1M from Intel last year. FY25 contributions also include \$1.5M from the Osteopathic Heritage Foundation. Columbus Promise also had \$1.5M in earnings this year, with only \$87K recorded this time last year, due to timing. Investment earnings, excluding the Mitchell Hall and OhioHealth endowment portfolios, increased \$248K compared with last year; investment earnings for all portfolios increased \$795K, 52.3%, from last year and increased \$1.1M, 88.3%, from December 2024. Unallocated unrestricted expenses are nearly flat compared to last year.

4. **Investments**

The College's portfolio is invested consistent with its investment policy, with 34.03% currently invested in STAR Ohio and other money markets, and the balance in various federal agencies, municipal bonds, and treasury notes. Of the \$4.57M net interest income reported on Exhibit B, \$1.94M is net unrealized income while \$2.63M is realized. Several investment funds were created in FY21 to invest the proceeds from the \$150M of bonds issued in October 2020 and proceeds from Franklin County tax collections for debt service for the College's first-ever voted bond issue. Proceeds from bonds issued in October 2024 are temporarily invested in STAR Ohio. Earnings on bond proceeds and tax collections are not part of the \$4.57M reported on Exhibit B.

**COLUMBUS STATE COMMUNITY COLLEGE
BALANCE SHEET AT JANUARY 31, 2025
With Comparative Figures at January 31, 2024**

EXHIBIT A

<u>Assets</u>	<u>January 31, 2025</u>	<u>January 31, 2024</u>		<u>Liabilities and Fund Balance</u>	<u>January 31, 2025</u>	<u>January 31, 2024</u>	
Current Funds			(1)	Current Funds			(1)
Unrestricted			(2)	Unrestricted			(2)
Educational and general			(3)	Educational and general			(3)
Cash	\$ 19,103,253	\$ 29,109,312	(4)	Accounts payable	\$ 29,427,176	\$ 26,109,352	(4)
Investments (including money markets at cost and treasury bills and agency discount notes at market - (note 1)	136,796,915	125,899,430	(5) (6) (7)	Deferred income			(5)
Accounts receivable, net of allowance for doubtful accounts	14,430,032	10,973,440	(8) (9)	Student tuition	27,263,475	24,850,481	(6)
Interfund transfers	-	-	(10)	Lab fees and credit bank	282,646	326,817	(7)
Interest receivable	-	-	(11)	Interfund transfers	6,850,655	11,590,551	(8) (9)
Prepaid expense	1,279,843	2,339,440	(12)	Fund balances (Exhibit C):			(10)
Other Assets	55,055	60,689	(13)	Allocated	67,806,037	71,360,040	(11)
Total educational & general	<u>\$ 171,665,098</u>	<u>\$ 168,382,311</u>	(14)	Unallocated	40,035,108	34,145,070	(12)
				Total fund balances	<u>107,841,145</u>	<u>105,505,110</u>	(13)
				Total educational & general	<u>\$ 171,665,098</u>	<u>\$ 168,382,311</u>	(14)
Auxiliary enterprise				Auxiliary enterprise			
Cash	\$ 3,331,376	\$ 3,134,855	(15)	Accounts payable	\$ 242,801	\$ 562,672	(15)
Investments	13,907,566	11,401,092	(16)	Interfund transfers	2,045,028	1,250,812	(16)
Accounts receivable	2,073,103	2,522,383	(17)	Fund balances (Exhibit D):			(17)
Inventories, at cost as defined (note 2)	1,108,231	1,109,038	(18)	Allocated	141,500	105,000	(18)
Other Assets	70,178	70,178	(19)	Unallocated	18,061,124	16,319,061	(19)
Due from grant funds	-	-	(20)	Total fund balances	<u>18,202,624</u>	<u>16,424,061</u>	(20)
Total auxiliary enterprise	<u>20,490,453</u>	<u>18,237,546</u>	(21)	Total auxiliary enterprise	<u>20,490,453</u>	<u>18,237,546</u>	(21)
Total unrestricted	<u>\$ 192,155,550</u>	<u>\$ 186,619,857</u>	(22)	Total unrestricted	<u>\$ 192,155,550</u>	<u>\$ 186,619,857</u>	(22)
Total current funds	<u>\$ 192,155,550</u>	<u>\$ 186,619,857</u>	(23)	Total current funds	<u>\$ 192,155,550</u>	<u>\$ 186,619,857</u>	(23)
	[A]	[B]			[C]	[D]	

(See accompanying summary of significant accounting policies and notes to financial statements)

(Continued)

**COLUMBUS STATE COMMUNITY COLLEGE
BALANCE SHEET AT JANUARY 31, 2025
With Comparative Figures at January 31, 2024**

**EXHIBIT A
(Continued)**

<u>Assets</u>	<u>January 31, 2025</u>	<u>January 31, 2024</u>		<u>Liabilities and Fund Balance</u>	<u>January 31, 2025</u>	<u>January 31, 2024</u>	
Plant funds			(1)	Plant funds			(1)
Unexpended			(2)	Unexpended			(2)
State appropriations receivable	\$ -	\$ -	(3)	Fund balances			(3)
Capital Improvement Fund	1,749,195	1,660,350	(4)	Restricted	\$ 1,749,195	\$ 1,660,350	(4)
Total unexpended	1,749,195	1,660,350	(5)	Total unexpended	1,749,195	1,660,350	(5)
Cash from Bond Proceeds	3,928,607	1,350,801	(6)				(6)
Investments	217,884,078	143,492,023	(7)	Investment in plant:			(7)
Deposit with trustees/Bond Retirement Fund	471,477	183,052	(8)	Interfund transfers	2,951,065	-	(10)
Interfund transfers	-	14,308,379	(9)	Interest payable	-	-	(11)
Land	31,103,333	31,103,333	(10)	Subscription Liability	8,994,872	11,452,009	(12)
Improvements other than buildings	16,598,330	16,598,330	(11)	Accounts payable	427,001	(245,542)	(13)
Buildings	235,705,526	218,606,818	(12)	Bonds payable	200,457,538	134,574,055	(14)
Movable equipment, furniture and library books	69,338,209	66,224,759	(14)	Leased Liabilities	7,266,107	8,414,837	(15)
Construction-in-progress	27,861,785	23,364,012	(15)				(16)
Leased Assets	6,668,342	8,759,772	(16)	Net investment in plant	222,661,718	214,189,154	(18)
Noncurrent Intangible Assets	10,693,965	12,471,514	(17)				(19)
Other Assets	28,281	28,281	(18)	Total investment in plant	442,758,302	368,384,513	(20)
Less: accumulated depreciation	(177,523,632)	(168,106,561)	(19)	Total plant funds	\$ 444,507,497	\$ 370,044,863	(21)
Total investment in plant	442,758,302	368,384,513	(20)		[C]	[D]	
Total plant funds	\$ 444,507,497	370,044,863	(21)				
	[A]	[B]					

(See accompanying summary of significant accounting policies and notes to financial statements)

**COLUMBUS STATE COMMUNITY COLLEGE
OPERATIONAL BUDGET COMPARISON
FOR THE SEVEN MONTHS ENDED JANUARY 31, 2025
With Comparative Figures at January 31, 2024**

EXHIBIT B

	FY 25			FY 24			FY 25 Projected Year End		FY 24 Audited Year End	
	Revised Budget as approved January 2025	Expended to Date (Actual & Encumbrances)	% of Budget Expended to Date	Revised Budget as approved January 2024	Expended to Date (Actual & Encumbrances)	% of Budget Expended to Date	FY 25 Projected Year End	Projected % of Budget	FY 24 Audited Year End	% of Budget
Revenues										
Appropriations										
Subsidy	\$ 79,001,586	\$ 46,159,019	58.43%	\$ 78,173,195	\$ 45,757,340	58.53%	\$ 79,001,586	100.00%	\$ 78,173,193	100.00% (1)
	79,001,586	46,159,019	58.43%	78,173,195	45,757,340	58.53%	79,001,586	100.00%	78,173,193	100.00% (2)
Student										
Tuition	82,939,565	49,957,222	60.23%	77,209,396	46,290,545	59.95%	82,939,565	100.00%	77,142,883	99.91% (3)
Fees	3,916,638	3,065,758	78.28%	3,037,532	2,235,719	73.60%	3,916,638	100.00%	2,863,776	94.28% (4)
Special Courses	2,278,300	1,267,918	55.65%	2,484,866	1,473,814	59.31%	2,278,300	100.00%	2,507,167	100.90% (5)
	89,134,503	54,290,898	60.91%	82,731,794	50,000,079	60.44%	89,134,503	100.00%	82,513,826	99.74% (6)
Contracted Services										
Net	1,020,524	458,507	44.93%	1,103,497	366,752	33.24%	1,020,524	100.00%	748,782	67.86% (7)
	1,020,524	458,507	44.93%	1,103,497	366,752	33.24%	1,020,524	100.00%	748,782	67.86% (8)
Other										
Partnership Revenue	29,375	11,561	39.36%	105,633	32,676	30.93%	29,375	100.00%	55,106	52.17% (9)
Miscellaneous	1,464,736	649,276	44.33%	1,131,369	804,115	71.07%	1,464,736	100.00%	1,293,118	114.30% (10)
Transfer In for Debt Service	980,101	-	0.00%	995,044	-	0.00%	980,101	100.00%	995,044	100.00% (11)
Mitchell Hall Transfer In	-	-	-	400,000	-	-	-	-	400,000	100.00% (12)
	2,474,212	660,837	26.71%	2,632,046	836,791	31.79%	2,474,212	100.00%	2,743,268	104.23% (13)
Total Revenues	171,630,825	101,569,261	59.18%	164,640,532	96,960,962	58.89%	171,630,825	100.00%	164,179,069	99.72% (14)
Operating Expenditures										
Instruction and Department Research	82,997,789	48,311,933	58.21%	72,476,631	46,358,211	63.96%	82,997,789	100.00%	79,684,699	109.95% (15)
Public Service	364,898	189,144	51.83%	483,158	263,307	54.50%	364,898	100.00%	434,655	89.96% (16)
Academic Support	7,979,634	4,601,138	57.66%	7,421,989	4,285,533	57.74%	7,979,634	100.00%	7,565,888	101.94% (17)
Student Services	16,919,350	9,353,215	55.28%	19,129,745	10,828,325	56.60%	16,919,350	100.00%	17,970,037	93.94% (18)
Institutional Support	42,900,639	25,564,294	59.59%	50,181,416	24,835,636	49.49%	42,900,639	100.00%	40,717,639	81.14% (19)
Operation and maintenance of plant	16,536,803	9,084,878	54.94%	17,304,123	10,155,047	58.69%	16,536,803	100.00%	17,182,728	99.30% (20)
Transfer for debt service	2,159,798	1,259,882	58.33%	2,159,798	1,259,882	58.33%	2,159,798	100.00%	2,159,798	100.00% (21)
Total Expenditures	169,858,910	98,364,483	57.91%	169,156,860	97,985,941	57.93%	169,858,910	100.00%	165,715,444	97.97% (22)
Non-operating & Encumbered										
Transfer for Capital Equipment	600,000	See Exhibit C	-	600,000	See Exhibit C	-	600,000	N/A	600,000	N/A (23)
Transfer for Capital Improvements	500,000	-	-	900,000	-	-	500,000	N/A	900,000	N/A (24)
Transfer for Student Success & Innovation	-	-	-	-	-	-	-	N/A	-	N/A (25)
Transfer for Scholarships	-	-	-	-	-	-	-	N/A	-	N/A (26)
Transfer for Technology Initiatives	820,000	-	-	820,000	-	-	820,000	N/A	820,000	N/A (27)
Transfer for One Time Compensation	-	-	-	-	-	-	-	N/A	641,000	N/A (28)
Total expenditures and transfers	171,778,910	98,364,483	57.26%	171,476,860	97,985,941	57.14%	171,778,910	100.00%	168,676,444	98.37% (29)
Net Operational Revenues for Budgeted Activity	(148,085)	3,204,778	N/A	(6,836,328)	(1,024,979)	N/A	(148,085)	N/A	(4,497,375)	N/A (30)
Post-Budget Items										
Interest Income	-	4,575,078	-	-	4,851,879	-	4,575,078	-	7,305,343	- (31)
Net Operating Revenues	\$ (148,085)	\$ 7,779,856	-	\$ (6,836,328)	\$ 3,826,900	-	\$ 4,426,993	-	\$ 2,807,968	- (32)
Reserve expenditures from Exhibit C	(148,085)	8,872,218	-	(6,836,328)	7,141,125	-	8,872,218 *	-	14,529,979	- (33)
Net Revenues/(Expenditures)	\$ (0)	\$ (1,092,363)	-	\$ -	\$ (3,314,225)	-	\$ (4,445,226)	-	\$ (11,722,011)	- (34)
	[A]	[B]	[C]	[D]	[E]	[F]	[G]	[H]	[I]	[J]

*The amount in [G](33) contains only the actuals expended year to date. Estimated year-end entries for State capital appropriations, capitalization of assets, depreciation expense and other required year-end audit accruals and adjustments will be included in future monthly financial statements.

**COLUMBUS STATE COMMUNITY COLLEGE
STATEMENT OF CHANGES IN FUND BALANCES OF CURRENT
EDUCATIONAL AND GENERAL FUNDS
FOR THE SEVEN MONTHS ENDED JANUARY 31, 2025**

EXHIBIT C

	Balance at June 30, 2024	Net Change for Current Period	Board Approved Adjustments	Transfers	Expenditures	Balance at January 31, 2025	
Unrestricted							
Allocated							
Capital Improvements & Land Acquisition	\$ 6,286,996	\$ -	\$ 500,000	\$ (500,000)	\$ (76,273)	\$ 6,210,723	(1)
Bookstore/DX Modifications	263,490	-	-	-	-	263,490	(2)
Student Support Services	199,785	-	-	-	-	199,785	(3)
Creative Campus	77,491	-	-	-	-	77,491	(4)
Advancement	272,670	-	-	-	(311,805)	(39,135)	(5)
Fire Science	318,660	-	-	-	-	318,660	(6)
Capital Improvements - Other	993,735	-	-	-	(324,088)	669,647	(7)
COVID-19	165,146	-	-	-	-	165,146	(8)
Capital Equipment	4,760,165	-	600,000	-	(264,360)	5,095,805	(9)
Budget/Tuition Stabilization	20,756,987	-	-	-	-	20,756,987	(10)
Accumulated Lab Fees	2,915,107	-	-	-	(129,212)	2,785,894	(11)
Broadbanding	103,337	-	-	-	-	103,337	(12)
Scholarships	703,920	-	-	-	(473,494)	230,426	(13)
Student Success and Innovation	13,999,568	-	-	-	(384,688)	13,614,880	(14)
Technology Initiatives	5,134,844	2,700,000	820,000	500,000	(5,458,161)	3,696,683	(15)
Human Capacity Development/Wellness	217,088	-	-	-	(21,800)	195,288	(16)
Campus Safety Initiatives	176,134	-	-	-	-	176,134	(17)
Energy Efficiency/Sustainability Initiatives	1,570,416	-	-	-	-	1,570,416	(18)
Health Care Self-Insurance Escrow	1,241,018	-	-	-	-	1,241,018	(19)
Health Care HSA Incentive	86,636	-	-	-	-	86,636	(20)
Self-Insured Workers Compensation Benefits	152,500	-	-	-	-	152,500	(21)
One-Time Compensation	535,104	-	-	-	(523,617)	11,487	(22)
Partnerships for Student Success	20,529	-	-	-	-	20,529	(23)
Recovery Reserve	11,106,930	-	-	-	(904,720)	10,202,210	(24)
	<u>\$ 72,058,256</u>	<u>\$ 2,700,000</u>	<u>\$ 1,920,000</u>	<u>\$ -</u>	<u>\$ (8,872,218)</u>	<u>\$ 67,806,037</u>	(25)
Unallocated	37,563,115	(4,480,226)	(1,920,000)	-	8,872,218	40,035,108	(26)
Total General Fund	<u>\$ 109,621,371</u>	<u>\$ (1,780,226)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 107,841,145</u>	(27)
	[A]	[B]	[C]	[D]	[E]	[F]	

**COLUMBUS STATE COMMUNITY COLLEGE
OPERATIONAL BUDGET COMPARISON FOR AUXILIARY SERVICES
FOR THE SEVEN MONTHS ENDED JANUARY 31, 2025
With Comparative Figures at January 31, 2024**

EXHIBIT D

	FY 25			FY 24			FY 25 Projected Year End		FY 24 Audited Year End		
	Revised Budget as approved January 2025	Actual to Date	% of Budget Expended to Date	Revised Budget as approved January 2024	Actual to Date	% of Budget Expended to Date	FY 25 Projected Year End	Projected % of Budget	FY 24 Audited Year End	% of Budget	
Auxiliary											
Sales/Revenues											
Bookstore	\$ 9,456,323	\$ 6,179,679	65.35%	\$ 8,864,489	\$ 6,205,852	70.01%	\$ 9,456,323	100.00%	\$ 9,135,091	103.05%	(1)
Food Services	244,290	180,331	73.82%	205,000	158,607	77.37%	244,290	100.00%	225,477	109.99%	(2)
Parking	1,024,576	786,323	76.75%	574,167	499,677	87.03%	1,024,576	100.00%	904,339	157.50%	(3)
Total Revenues	10,725,189	7,146,333	66.63%	9,643,656	6,864,136	71.18%	10,725,189	100.00%	10,264,907	106.44%	(4)
Cost of Goods Sold											
Bookstore	7,572,354	4,613,331	60.92%	7,429,477	4,799,110	64.60%	7,572,354	100.00%	7,388,181	99.44%	(5)
Food Service	500	-	-	500	-	-	500	100.00%	343	-	(6)
Gross Margin	3,152,335	2,533,002	80.35%	2,213,679	2,065,026	93.28%	3,152,335	100.00%	2,876,383	129.94%	(7)
Operating Expenses											
Bookstore	1,433,552	858,746	59.90%	1,338,258	770,430	57.57%	1,433,552	100.00%	1,243,767	92.94%	(8)
Food Services	95,827	53,152	55.47%	95,388	50,908	53.37%	95,827	100.00%	82,867	86.87%	(9)
Parking	411,753	155,112	37.67%	294,069	154,900	52.67%	411,753	100.00%	305,454	103.87%	(10)
Auxiliary Administration	258,317	123,938	47.98%	273,953	115,384	42.12%	258,317	100.00%	191,893	70.05%	(11)
Total Expenses	2,199,449	1,190,948	54.15%	2,001,668	1,091,622	54.54%	2,199,449	100.00%	1,823,981	91.12%	(12)
Auxiliary Operating Income/(Loss)	952,886	1,342,054	140.84%	212,011	973,404	459.13%	952,886	100.00%	1,052,402	496.39%	(13)
Interest Income	-	383,382	-	-	413,065	-	327,419	-	565,786	-	(14)
Net Income/(Loss)											
Bookstore	450,417	1,090,984	242.22%	96,754	1,049,377	1084.58%	777,836	172.69%	1,068,929	1104.79%	(15)
Food Services	147,963	127,179	85.95%	109,112	107,698	98.70%	147,963	100.00%	142,267	130.39%	(16)
Parking	612,823	631,211	103.00%	280,098	344,777	123.09%	612,823	100.00%	598,885	213.81%	(17)
Auxiliary Administration	(258,317)	(123,938)	47.98%	(273,953)	(115,384)	42.12%	(258,317)	100.00%	(191,893)	70.05%	(18)
CARES Offset/Transfer-In from Recovery Reserve	-	-	-	-	-	-	-	-	-	-	(19)
Net Auxiliary Income/(Loss)	\$ 952,886	\$ 1,725,436	0.00%	\$ 212,011	\$ 1,386,469	-	\$ 1,280,305	0.00%	\$ 1,618,188	-	(20)
Reserve Expenditures											
Non-operating Revenues/Expenditures	(75,000)	-	-	(20,000)	-	-	(75,000)	-	-	-	(21)
College Credit Plus	-	-	-	-	-	-	-	-	-	-	(22)
College Strategic Priorities	(125,000)	(58,500)	-	(100,000)	(15,000)	-	(125,000)	-	(37,100)	-	(23)
Food Services/Renovations	-	-	-	-	-	-	-	-	-	-	(24)
Transfer for Debt Service	-	-	-	-	-	-	-	-	-	-	(25)

**COLUMBUS STATE COMMUNITY COLLEGE
CASH FLOW FORECAST
AS OF JANUARY 31, 2025**

EXHIBIT E

	Actual August 2024	Actual September 2024	Actual October 2024	Actual November 2024	Actual December 2024	Actual January 2025	
Beginning Cash	\$ 8,136,046	28,524,926	7,343,488	13,735,672	9,338,713	9,161,264	(1)
Cash Receipts	19,383,927	5,951,098	17,263,460	2,866,661	7,915,399	23,705,475	(2)
Cash Disbursements	(17,345,068)	(14,166,019)	(17,905,901)	(14,696,869)	(13,570,543)	(13,876,930)	(3)
Financial Aid	13,350,022	4,033,483	34,626	(1,566,752)	477,696	17,750,664	(4)
Outflow for investments	-	(17,000,000)	-	-	-	(19,000,000)	(5)
Inflow from investments	5,000,000	-	7,000,000	9,000,000	5,000,000	1,442,104	(6)
Ending Cash	<u>\$ 28,524,926</u>	<u>7,343,488</u>	<u>13,735,672</u>	<u>9,338,713</u>	<u>9,161,264</u>	<u>19,182,577</u>	(7)

	Forecasted February 2025	Forecasted March 2025	Forecasted April 2025	Forecasted May 2025	Forecasted June 2025	Forecasted July 2025	
Beginning Cash	\$ 19,182,577	6,207,577	5,672,577	5,287,577	5,747,577	5,307,577	(8)
Cash Receipts	10,915,000	8,180,000	5,700,000	16,600,000	1,600,000	2,000,000	(9)
Cash Disbursements	(14,890,000)	(10,840,000)	(13,140,000)	(13,140,000)	(13,140,000)	(13,140,000)	(10)
Financial Aid	7,000,000	(875,000)	55,000	4,000,000	1,100,000	2,000,000	(11)
Outflow for investments	(16,000,000)	-	-	(7,000,000)	-	-	(12)
Inflow from investments	-	3,000,000	7,000,000	-	10,000,000	9,000,000	(13)
Ending Cash	<u>\$ 6,207,577</u>	<u>5,672,577</u>	<u>5,287,577</u>	<u>5,747,577</u>	<u>5,307,577</u>	<u>5,167,577</u>	(14)

**COLUMBUS STATE COMMUNITY COLLEGE DEVELOPMENT FOUNDATION
BALANCE SHEET AT JANUARY 31, 2025
With Comparative Figures at January 31, 2024**

<u>Assets</u>	<u>January 31, 2025</u>	<u>January 31, 2024</u>	
Cash	\$ 5,139,789	\$ 3,645,210	(1)
Investments at market value (see note)	14,181,519	12,786,269	(2)
Investments for Mitchell Hall at market value	4,399,595	4,216,537	(3)
Investments for OhioHealth Endowment at market value	27,511,945	25,681,857	(4)
Pledges Receivable - Mitchell Hall	506,488	950,277	(5)
Pledges Receivable - Other	5,035,359	2,457,449	(6)
Accounts Receivable	897,864	1,675,097	(7)
Other Assets	-	377,123	(8)
Total Assets	<u>\$ 57,672,559</u>	<u>\$ 51,789,819</u>	(9)
<u>Liabilities</u>			
Interfund transfers	\$ 400,239	\$ -	(10)
Deferred Revenue	75,953	13,617	(11)
Pledge Payable	-	-	(12)
Trade Payables	736	294,604	(13)
Total Liabilities	<u>476,928</u>	<u>308,221</u>	(14)
<u>Fund balance</u>			
Permanently Restricted	32,202,597	32,064,989	(15)
Temporarily Restricted	18,885,331	13,532,746	(16)
Unrestricted			
Allocated	33,716	86,634	(17)
Unallocated	6,073,987	5,807,229	(18)
Total fund balance	<u>57,195,631</u>	<u>51,491,598</u>	(19)
Total Liabilities and fund balance	<u>\$ 57,672,559</u>	<u>\$ 51,799,819</u>	(20)
	[A]	[B]	

Note: Investments

Investments are valued at market, which is generally determined by use of published market quotations. Realized gains and losses from sale or redemption of investments are based upon the cost of the specific investment sold or redeemed. Purchases and sales of investments are reflected on a trade-date basis. A summary of investments is as follows:

	Cost	Market	Percent of Portfolio
Cash & Equivalents	\$ 5,898,072	5,957,793	12.93%
Equities	20,804,871	23,280,403	50.50%
Fixed Income	17,369,551	16,854,863	36.57%
Mutual Funds	-	-	0.00%
Total Investments	<u>\$ 44,072,494</u>	<u>\$ 46,093,059</u>	<u>100.00%</u>

EXHIBIT G

**COLUMBUS STATE COMMUNITY COLLEGE DEVELOPMENT FOUNDATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
FOR THE SEVEN MONTHS ENDED JANUARY 31, 2025
With Comparative Figures at January 31, 2024**

	January 31, 2025					January 31, 2024	
	Unrestricted		Temporarily	Permanently	Total All	Total All	
	Allocated	Unallocated	Restricted	Restricted	Funds	Funds	
Revenue							
Contributions							
Scholarships and Programs	\$ -	\$ 129,993	\$ 2,898,711	\$ 294,887	\$ 3,323,591	\$ 742,396	(1)
Taste the Future	-	212,120	-	-	212,120	258,968	(2)
Contributions for Columbus State	-	-	5,163,873	-	5,163,873	2,939,248	(3)
Mitchell Hall	-	-	228	-	228	2,728	(4)
Creative Campus	-	-	-	-	-	-	(5)
Administration Fee Income	-	214,128	-	-	214,128	-	(6)
Rental Income	-	-	-	-	-	-	(7)
Interest Income	-	24,558	2,280	-	26,838	30,590	(8)
Investment Income							
Realized	-	119,418	423,105	-	542,523	239,876	(9)
Unrealized	-	88,144	292,573	-	380,717	435,324	(10)
Investment income - Mitchell Hall							
Realized	-	-	87,817	-	87,817	89,804	(11)
Unrealized	-	-	34,075	-	34,075	48,574	(12)
Investment income - OhioHealth							
Realized	-	-	998,993	-	998,993	557,683	(13)
Unrealized	-	-	271,509	-	271,509	149,422	(14)
Investment income-subtotal	-	207,562	2,108,072	-	2,315,634	1,520,683	(15)
Total revenues	-	788,361	10,173,164	294,887	11,256,412	5,494,613	(16)
Expenditures							
Scholarships and Programs	-	-	2,385,269	-	2,385,269	2,141,240	(17)
Contributions to Columbus State	-	-	3,610,628	-	3,610,628	3,322,751	(18)
Corporate Gift	-	-	1,007,181	-	1,007,181	-	(20)
Creative Campus	-	-	-	-	-	-	(21)
Mitchell Hall	-	-	-	-	-	-	(22)
Administrative Fee Expense	-	-	214,128	-	214,128	-	(23)
Management and general	32,879	239,564	6,872	-	279,315	240,661	(24)
Total expenditures	32,879	239,564	7,224,078	-	7,496,521	5,704,652	(25)
Excess (deficit) of revenues over expenditures	(32,879)	548,797	2,949,086	294,887	3,759,891	(210,039)	(26)
Transfers	-	(144,220)	308,129	(163,909)	-	-	(27)
Other Board Distributions	-	-	-	-	-	-	(28)
Fund balance at beginning of period	66,595	5,669,410	15,628,116	32,071,619	53,435,740	51,691,637	(29)
Fund balance at end of period	\$ 33,716	\$ 6,073,987	\$ 18,885,331	\$ 32,202,597	\$ 57,195,631	\$ 51,481,598	(30)
	[A]	[B]	[C]	[D]	[E]	[F]	

**COLUMBUS STATE COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
AS OF JANUARY 31, 2025**

1) **Investments**

<u>Investment Fund</u>	<u>Cost</u>	<u>Market Value</u>	<u>Yield to Maturity*</u>	<u>Average Maturity (days)</u>
STAR Ohio/Operating	\$ 20,244,909	\$ 20,244,909	4.53%	1
STAR Ohio/Plant	1,749,195	1,749,195	4.53%	1
STAR Ohio/Auxiliary	2,086,616	2,086,616	4.53%	1
STAR 2020A Bonds	52,723	52,723	4.53%	1
STAR 2020B Bonds	928,565	928,565	4.53%	1
STAR 2024 Bond Proceeds	75,974,110	75,974,110	4.53%	1
CSCC Operating Fund	116,539,337	116,552,006	3.52%	902
Auxiliary Services	11,820,204	11,820,950	3.70%	956
2020B Bond Proceeds	54,677,796	54,816,525	3.19%	208
2020B Bond Proceeds PNC	62,102,251	61,085,705	4.36%	292
County Proceeds	14,749,392	14,802,555	4.42%	329
Plant Fund	10,281,931	10,223,896	3.15%	880
	<u>\$ 371,207,028</u>	<u>\$ 370,337,754</u>		

* Weighted

<u>Portfolio Composition</u>	<u>Type</u>	<u>% of Total</u>
	STAR Ohio	27.28%
	Agencies	19.38% *
	Municipal Bonds	12.31%
	Corporate Issues	12.98%
	Treasury Notes	21.30%
	Stocks	0.00%
	Cash & Equivalents	6.75%
		<u>100.00%</u>

* This includes discount notes, callable, non-callable, securitized, and step-up agency investments.

2) **Inventories**

Bookstore inventories at year-end are stated at average cost. A complete physical inventory is taken annually and adjustments, if any, are recorded.

Inventory is valued using the FIFO method for the Retail Operations in Mitchell Hall. Inventory is taken annually and adjustments, if any, are recorded.

3) **Plant Funds**

Physical plant and equipment are stated at cost at date of acquisition or fair value at date of donation in case of gifts. Depreciation of physical plant and equipment is recorded.

4) **Long-term debt**

Outstanding long-term debt consists of bonds payable in annual installments varying from \$775,000 to \$9,930,000 with interest rates of .47% to 6%, the final installment being due in 2045. Approximately \$18.32M are general receipts bonds collateralized by a gross pledge basis, of the general receipts of the college, which include the full of every type and character of receipts, excepting only those specifically excluded which are primarily those that are appropriated from the State of Ohio. Debt service for this long-term debt is paid from an annual allocation in the College's Operating fund and from the Development Foundation from funds raised through a capital campaign. The balance of the bonds, nearly \$182.13M, are voted general obligation debt. Debt service for this debt is paid from collections of ad valorem taxes in Franklin County, Ohio.

5) **Interfund Accounts**

All interfund borrowings have been made from current funds and amounts are due currently without interest.



COLUMBUS STATE COMMUNITY COLLEGE BOARD ACTION

DATE: _____

SUBJECT:

Personnel Information Items.

BACKGROUND INFORMATION:

In accordance with a Board of Trustees resolution approved and adopted at their regular meeting held on October 18, 1978, the President has the authority to make staff appointments to positions which have already been approved by the Board and included in the current budget and to accept faculty and staff resignations.

FOR INFORMATION ONLY

COLUMBUS STATE COMMUNITY COLLEGE

BOARD OF TRUSTEES

INFORMATION ONLY

In accordance with a Board Resolution approved and adopted at a regular meeting held on October 18, 1978, which enables the President to make employee appointments to positions which have already been approved by the Board and included in the current budget, the following persons have been **appointed**.

<u>NAME</u>	<u>POSITION</u>	<u>DEPARTMENT</u>	<u>DATE</u>	<u>SALARY</u>
Ray Jackson	Business Partner	Labor & Employee Relations	1/7/2025	\$74,165.00
Matt Stiffler	Deputy Chief Financial Officer	Business Services	1/13/2025	\$185,000.00
Kim Sauer	Technician	Hospitality Mgt/Culinary Arts	2/10/2025	\$45,115.20
Jim Steckler	Construction Project Manager	Fac Plan Design & Construction	2/10/2025	\$90,000.00
Elijah Chapman	Specialist	Student Central	2/10/2025	\$38,480.00
Barb Utrup	Director, Employee Experience	Employee Experience	2/12/2025	\$100,000.00
Michelle Carter	Office Associate	Allied Health Professions	2/17/2025	\$34,320.00
Gwen West	Program Coordinator	Information Systems Technology	2/24/2025	\$51,701.00

COLUMBUS STATE COMMUNITY COLLEGE

BOARD OF TRUSTEES

INFORMATION ONLY

In accordance with a Board Resolution approved and adopted at a regular meeting held on October 18, 1978, which enables the President to make employee appointments to positions which have already been approved by the Board and included in the current budget, the following resignations/voluntary cash separation incentives/reductions in force/terminations/retirements have been accepted.

<u>NAME</u>	<u>POSITION</u>	<u>DEPARTMENT</u>	<u>DATE</u>
Justin Khol	Program Coordinator	Student Conduct	1/3/2025
Molly Postle	Specialist	Cashiers & Student Accounting	1/8/2025
Amy Hawkins	Manager	Advising and Career Services	1/10/2025
Olivia Schumann	Culinary Coordinator	Hospitality Mgt/Culinary Arts	1/15/2025
Gina Jacob	HR Strategic Partner	Employee Experience	1/22/2025
Keon Truss	Police Officer	Patrol	1/25/2025
Christopher Bunner	System Administrator	Enterprise App Support	1/31/2025
Brian Seely	Lead Maintenance	Maintenance	1/31/2025
Starlene Link	Grounds/Facilities Technician	Facilities Operations & Mailroom Services	1/31/2025
Richard Clark (Retired - Active)	Project Administrator	Enrollment Services Operations	2/7/2025
Corinna Del Valle	Call Center Cust Srvc Rep	Telephone Information Center	2/10/2025
Deneene Merchant	Director, Financial Aid and Scholarships	EMSS and M&C	2/10/2025
Keith James	Culinary Coordinator	Hospitality Mgt/Culinary Arts	2/24/2025